Alice Brogi

Partner

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London



Alice Brogi is a partner in the London office of Gibson Dunn. Alice is a member of the Private Equity, Mergers and Acquisitions and Infrastructure Practice Groups.

Alice practices private equity M&A, representing sponsors in cross-border transactions across a number of sectors with a focus on infrastructure and hard assets. She has advised clients on domestic and cross-border acquisitions, disposals, preferred equity and debt investments, joint ventures, loan-to-own restructurings, and portfolio acquisitions in the United Kingdom, France, Germany, Austria and the Nordics.

Alice has extensive experience in advising private equity firms on investments across a number of sectors, including digital infrastructure, transport, utilities, climate investment and energy transition projects. She has previously completed secondments at Hudson Advisors UK and to the merchant banking division of Goldman Sachs.

Alice is recognised in the *Chambers UK 2027* guide for Infrastructure. She is additionally recommended by *The Legal 500 UK* 2027 as a next generation partner for Infrastructure and Private equity (high-value deals, £500m+). She was also recognised by *Law.com* as one of the 2023 International Rising Stars, highlighting the industry's 'best and brightest' female lawyers and among Europe's 25 best up-and-coming private equity lawyers in *Law.com* International's Rising Stars 2022 list. Alice is also named in *The Lawyer's Hot 100* 2023 list, which celebrates the most daring, innovative, and creative lawyers.

Alice received a master's degree in French and German corporate law, *magna cum laude*, from the Universite Paris Nanterre and an LL.M. in corporate law from the London School of Economics in 2007. She is admitted to practice in England and Wales and France. Alice is a native French speaker and also fluent in English and German.

Private Equity Transactions:*

Digital Infrastructure:

- Advised KKR in their investment in Gulf Data Hub, one of the largest independent data center companies in the Middle East, creating a landmark strategic partnership to invest $5 billion in the region.
- Advised a client on their bid to acquire a co-control stake from Iliad in OpCore, a leading operator of data centres in France and in Poland.
- Advised a client on their bid to acquire Spanish leading data centre platform, Nabiax from Asterion and Telefonica.
- Advised KKR and Oslo Pensjonsforsikring in their investment in 30% of Telenor Fibre ASA, Telenor's fibre optic business, for $1 billion.
- Advised H.R.L Morrison on its acquisition of 33.3% in Lyntia Networks, one of the

Capabilities

Private Equity
Data Centers and Digital Infrastructure
Energy and Infrastructure
Infrastructure
Mergers and Acquisitions

Credentials

Education

École de formation du barreau de Paris-EFB - 2010 CAPA
London School of Economics & Political Science - 2007 Master of Laws (LL.M.)
Universite Paris X Nanterre and Potsdam - 2007 Masters

Admissions

England & Wales - Solicitor
France - Avocat au Barreau de Paris

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leading dark fibre providers in Spain.

- Representing the consortium formed by AXA IM and Swiss Life in their acquisition of Lyntia Networks, a leading wholesale operator in the Spanish telecommunications market and the only neutral provider operating both lit and dark fibre.
- Advised KKR on its investment in 49% of Reintel, the leading dark fibre infrastructure operator in Spain, creating a strategic partnership with Red Eléctrica de España, the partly state-owned and listed Spanish corporation which operates the national electricity grid in Spain.
- Advised Asterion Industrial Partners in its partnership with MS3, a provider of full fibre services to homes and businesses, to expand the company's fiber network and create an emerging fiber platform in the North of England.
- Advised Helios Towers plc in relation to the acquisition of Airtel's passive infrastructure operating companies in Madagascar and Malawi and the potential acquisition of Airtel's passive infrastructure assets in Chad and Gabon, together with related long term service contracts.*
- Advised Groupe Bruxelles Lambert, the Belgium-based investment holding company, in its acquisition of a majority stake in Webhelp, one of the world's leading call centre operators headquartered in Paris; Deal values Webhelp at €2.4bn (enterprise value), making the acquisition both the largest LBO transaction in France in 2019 and the first for Groupe Bruxelles Lambert.*

Social Infrastructure:

- Advised Goldman Sachs on its investment in and financing of the acquisition of Urban Campus Group (UCG), a France-headquartered co-living and co-working real estate provider and management company.
- Advised KKR in their investment into Dukes Education, a UK-based premium school operator.
- Advised John Laing and KKR on John Laing's agreement to acquire HICL Infrastructure PLC's interest in four UK public-private partnership projects (the Oxford John Radcliffe Hospital PFI Project, the Queen's Hospital PFI Project, the South Ayrshire Schools PFI Project and the Priority Schools Building Programme North East Batch) and a 37.5 per cent stake in the Hornsea II offshore transmission assets.

Transportation:

- Advised KKR on its strategic control investment in Green Mobility Partners (GMP), aimed at creating a leading European rail leasing platform to meet growing demand for sustainable rail infrastructure across Europe.
- Advised HBX Group (and its shareholders CCPIB, Cinven and EQT) on the establishment and launch of The Luxurist, the world's first fully integrated luxury travel ecosystem.
- Advised Blackstone on its agreement to acquire Safe Harbor Marinas, the largest marina and superyacht servicing business in the United States, from Sun Communities, Inc.
- Advised KKR in the sale of European Locomotive Leasing, a leading pan-European provider of electric locomotive leasing solutions, to AXA Investment Managers – Real Assets and Crédit Agricole Assurances.*
- Advised Spartan Acquisition Corp. III, a SPAC, in its $3.14 billion business combination with Allego Holding B.V., a leading pan-European electric vehicle charging network.*

Utilities:?

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- Advised Alberta Investment Management Corporation (AIMCo) on its participation in a consortium, alongside Equitix and GCM Grosvenor, to acquire a 50% interest in Viridor Group from KKR.
- Advised Asterion Industrial Partners (AIP) and the management team on their sale of Energy Assets Group (EAG), a UK-based utility infrastructure company involved in delivering utilities services (including gas, electricity, water and fibre) to end users, to Macquarie.
- Advised a bidder on its potential acquisition of Energia Group, one of the largest energy utilities in Ireland, from I Squared Capital. Energia operates across the entire energy value chain in the Republic of Ireland and Northern Ireland (including via offshore wind and data centre assets), serving almost 900,000 homes and businesses.
- Advised KKR on its investment in Northumbrian Water, a UK water and waste-water services company controlled by CK Group.
- Advised a private infrastructure fund in their bid to acquire Miya Water, a water concession company, from Bridgepoint (ultimately acquired by Antin).*
- Advised a private infrastructure fund in their bid to acquire Urbaser S.A., a waste management / waste collection, from CNTY.

Power, renewables and sustainable energy:

- Advised KKR on its $4.2 billion acquisition of EDF power solutions North American renewable operations from Electricité de France (EdF). This deal is KKR's largest global renewables deal since inception.
- Advised EQT in their acquisition of ju:niz energy, a battery storage company in Germany and the first investment of EQT out of their Transition Energy strategy.
- Advised KKR on the agreement to launch a new power-to-X platform with IGNIS, a leading integrated global renewable group based in Spain, to develop green hydrogen and ammonia projects.
- Representing Blue Earth Capital AG in their participation in Sense Labs, one of the leading companies in real-time home energy intelligence.
- Advised KKR in connection with the investment, alongside OTPP, in Caruna Oy, Finland's largest electricity distribution company. The transaction, which represented the second deal undertaken under KKR's core infrastructure strategy, involved the acquisition of First Sentier Investors' 40% stake in Caruna Oy as well as the separate acquisition of OMERS' 40% stake.*
- Advised a private infrastructure fund in their bid to acquire Adven, a district heating company in the Nordics, from Infracapital and AMP Capital.*

Oil & Gas:?

- Advised KKR on its acquisition of a minority interest in Trapil (Société des Transports Pétroliers par Pipeline), France's leading bulk liquid product pipeline owner and operator, from CVC DIF.
- Advised Asterion Industrial Partners on its acquisition of a 25% stake in FluxDune and, indirectly, an approximately 15% stake in Dunkerque LNG, France's largest LNG receiving and regasification terminal facility and one of the largest in continental Europe.
- Advised KKR on its acquisition of a minority stake in ADNOC Gas Pipeline Assets, which operates 38 gas pipelines and two export terminals in the United Arab Emirates.
- Advised TPG and Oaktree Capital on the acquisition of Iona Energy company and the related financing, co-investment and management incentive arrangements.*
- Advised a US private equity fund and its portfolio company on the bid to acquire

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petrol stations in Italy.*

Other:?

- Advised The Carlyle Group in its acquisition of a majority stake in Spain-based plywood manufacturer Garnica from Intermediate Capital Group (ICG) and certain shareholders.
- Advised Cinven on its disposal of its stake in the Planasa group, a global leader in the agri-food sector, specializing in breeding the next generations of berry varieties, to EW Group.
- Advised a US private equity sponsor on its bid to acquire, using vendor stapled debt, the Project Helix portfolio of Cypriot real estate backed corporate loans and other non-performing exposures from Bank of Cyprus.*
- Advised a US private equity fund on the acquisition of a German building materials manufacturer and the related financing, co-investment and management incentive arrangements.*
- Advised a US private equity fund in a joint venture and acquisition of real estate in France.*
- Advised a US private equity fund and its portfolio company on the acquisition of a French building material company.*
- Advised a US private equity fund on the acquisition of a building materials manufacturer and the related financing, co-investment and management incentive arrangements.*
- Advised a US private equity fund on the IPO of a portfolio company.*
- Advised a US private equity fund on the acquisition of a European bad bank.*
- Advised a US private equity fund on the bid to acquire a leading European industrial group specialized in the design and manufacture of precast concrete products.*
- Advised a US private equity fund on the acquisition of a US commercial carpet manufacturer, its related integration with another portfolio company and associated management incentive arrangements.*

Special Situations Transactions:*

- Advised Deutsche Bank and EOS on the acquisition and financing of a loan portfolio secured on CRE in CEE.*
- Advised Deutsche Bank on the financing of the acquisition of a loan portfolio in Spain.*
- Advised Deutsche Bank and CarVal on the acquisition of the Project Forge CRE NPL portfolio and related financing.*
- Advised Deutsche Bank in transactions to acquire various loan portfolios and related financings.*

Capital Markets Transactions:

- Advised Obi Worldphone on several rounds of equity capital raising.*
- Advised P2P Global Investments on equity and debt investments in several peer-to-peer lending platforms.*

Restructuring Transactions:

- Advised Lion Capital in relation to the recapitalisation of one of its portfolio company, a Dutch frozen food producer.*

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- Advised Lion Capital in relation to the financial restructuring and recapitalisation of the Findus Group.*
- Advised Findus Group in its private placement of senior notes.*
- Advised the administrators of MF Global UK Limited on the sale of MF's metals division to INTL FCStone.*

*Some of these representations occurred prior to Alice's association with Gibson Dunn.

Publications:

Alice co-authored the "United Kingdom: Private Equity" chapter for Legal500's Q&A series, providing a 21-question overview of private equity laws and regulations in the UK (2026).

Alice is an author of a chapter titled "The role of private equity in the energy transition" for *Energy in the Middle East: From Black Gold to Green Horizons* (2026).

Alice co-authored *Chambers & Partners'* chapter for "Energy & Infrastructure M&A: United Kingdom", providing the latest legal information on: market trends; procedures for establishing, acquiring and selling energy and infrastructure companies, including spin-offs; regulatory requirements affecting transactions in the sector; recent legal developments; due diligence and data privacy; disclosure; and directors' duties (2025 and 2024).

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