

Michelle Kirschner Interviewed by The Banker About “Uncomfortable Fiction” of AI Agent Compliance

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In an interview with *The Banker* (“[The ‘Uncomfortable Fiction’ of AI Agent Compliance](#),” April 15, 2026), partner Michelle Kirschner discusses the “uncomfortable fiction” of liability for AI decisions in the U.K., which holds (human) senior managers responsible. “We are holding a person accountable for a decision they did not make, may not have foreseen and potentially could not have prevented,” she says.

The Banker’s in-depth feature looks at how banks using AI agents for operational tasks face risks due to the lack of a compliance framework governing what happens when AI causes a financial loss, as well as how that risk sharpens when it comes to cross-border activity.

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