

# Director Education Opportunities – Updated July 2019

Date(s) Offered	Location	Organization	Program Title and Website	Topics
Aug. 19-20, 2019 Dec. 12-13, 2019	Laguna Beach, CA Bluffton, SC	National Association of Corporate Directors (NACD)	<a href="#">The Master Class – An Advanced Course Designed for Experienced Directors</a>	<ul style="list-style-type: none"> <li>• Economic Outlook</li> <li>• Digital Transformation</li> <li>• The Board's Role in ESG and Sustainability</li> <li>• Board Oversight of Atypical Risk</li> <li>• Economics of Cybersecurity</li> <li>• CEO Succession and Transition</li> <li>• Board Dynamics Exercise</li> </ul>
September 17-19, 2019	Los Angeles, CA	UCLA Anderson School of Management – Executive Education	<a href="#">Corporate Governance</a>	<ul style="list-style-type: none"> <li>• Current Governance Challenges</li> <li>• Regulatory Changes Impacting the Boardroom</li> <li>• Strategic Management and the Board</li> <li>• Ethical Considerations and the Board</li> <li>• Board's Role in Succession Planning</li> <li>• Key Accounting Considerations</li> <li>• Digging Deeper into Your Firm's Financial Statements</li> <li>• Managing Mergers, Acquisitions, JVs and Alliances</li> <li>• Ensuring Effective Committees: Audit &amp; Compensation</li> <li>• Engagement with Activist Shareholders</li> </ul>
Sep. 21-24, 2019	Washington, DC	National Association of Corporate Directors (NACD)	<a href="#">2019 Global Board Leaders' Summit</a>	<ul style="list-style-type: none"> <li>• More than 1,500 corporate directors and governance experts will convene at the 2019 Global Board Leaders' Summit to address emerging issues, share new ideas, and further the pursuit of exemplary board leadership</li> </ul>
Nov. 6-8, 2019 Nov. 4-6, 2020	Evanston, IL	Kellogg School of Management – Executive Education	<a href="#">Women's Director Development Program</a>	<ul style="list-style-type: none"> <li>• Characteristics of the Most Effective Board Members</li> <li>• Developing and Delivering Value Proposition</li> <li>• Preparing for Board Interview</li> <li>• Earning Board Nomination</li> <li>• Being an Effective Director</li> </ul>

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Nov. 17-20, 2019 Mar. 16-19, 2020 Nov. 2-5, 2020	Evanston, IL	Kellogg School of Management – Executive Education	<a href="#">Corporate Governance: Effectiveness and Accountability in the Boardroom</a>	<ul style="list-style-type: none"> <li>• Different Models of Governance</li> <li>• Board and Committee Responsibilities</li> <li>• The Board's Role in a Crisis</li> <li>• Executive Compensation Issues and Trends</li> <li>• Audit Committee Issues</li> <li>• Recruiting New Board Members</li> <li>• Current Legal Issues</li> <li>• Activist Investors</li> <li>• Cyber Security</li> </ul>
Nov. 20-23, 2019	Boston, MA	Harvard Business School – Executive Education	<a href="#">Making Corporate Boards More Effective</a>	<ul style="list-style-type: none"> <li>• Board Roles and Responsibilities</li> <li>• Effective Board Structures and Processes</li> <li>• Personal Qualities and Characteristics in the Boardroom</li> <li>• Providing Constructive Feedback to CEOs and Board Members</li> <li>• Overseeing Corporate Strategy</li> <li>• Regulatory and Legal Compliance</li> <li>• Crisis Management</li> </ul>
Dec. 2-6, 2019	Boston, MA	Harvard Business School – Executive Education	<a href="#">Women on Boards: Succeeding as a Corporate Director</a>	<ul style="list-style-type: none"> <li>• Understanding How Boards Work</li> <li>• Developing Board-Critical Skills</li> <li>• Navigating the Selection Process</li> <li>• Raising Your Profile</li> </ul>
Dec. 5-6, 2019	Silicon Valley, CA	G100	<a href="#">G100 Board Excellence</a>	<ul style="list-style-type: none"> <li>• Shareholder Activism</li> <li>• Board Refreshment</li> <li>• CEO Succession</li> <li>• Digital Disruption</li> <li>• Cyber Security</li> <li>• Culture</li> </ul>
Dec. 9-10, 2019	Bluffton, SC	National Association of Corporate Directors (NACD)	<a href="#">Advanced Director Professionalism</a>	<ul style="list-style-type: none"> <li>• Case Study: A Price Worth Paying?</li> <li>• Onboarding Essentials</li> <li>• A Year in the Life of Your Board: Planning and Pivoting</li> <li>• Oversight of Human Capital Strategy</li> <li>• Enhancing Compliance and Ethics Oversight</li> <li>• Corporate Turnarounds and Transformations</li> </ul>

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Jan. 6-8, 2020	San Diego, CA	KPMG and National Association of Corporation Directors (NACD)	<a href="#">KPMG Board Leadership Conference: Aligning Near-Term Goals with Long-Term Values</a>	<ul style="list-style-type: none"> <li>• Digital Transformation and Strategy</li> <li>• Effective Board-CEO Relationship</li> <li>• Global Economic Outlook: 2019 and Beyond</li> <li>• Geopolitical Briefing</li> <li>• Data Risk and Responsibility</li> <li>• On the 2019 Audit Committee Agenda</li> <li>• Proxy Season Preview – Investor Perspective</li> <li>• Hot Topics for Compensation Committee in 2019</li> <li>• Oversight of Corporate Culture</li> <li>• The Global Tax Landscape – Risks and Opportunities</li> <li>• Digital Disruption: Insights from the Front Lines</li> <li>• Board Leadership: Facilitating Board Engagement in Strategy</li> <li>• Workforce of the Future</li> <li>• Analysts’ Take on the Future</li> <li>• State of the Boardroom: Governance, Gaps, and Going Forward</li> </ul>
Feb. 10-11, 2020	Philadelphia, PA	The Wharton School of the University of Pennsylvania – Executive Education	<a href="#">Boards that Lead: Corporate Governance that Builds Value</a>	<ul style="list-style-type: none"> <li>• The New Role of the Board</li> <li>• CEO and Director Selection</li> <li>• Designing Effective Boards</li> <li>• How to Succeed in the Boardroom</li> <li>• Board Principles</li> </ul>
Mar. 15-20, 2020	Stanford, CA	Stanford Business School	<a href="#">Directors’ Consortium</a>	<ul style="list-style-type: none"> <li>• Shareholder Activism</li> <li>• Fiduciary Duties</li> <li>• Director Liability Risk</li> <li>• Big Data</li> <li>• Social Media</li> <li>• CEO Succession Planning</li> <li>• Recent Developments in Financial Reporting</li> <li>• Financial Literacy</li> <li>• Executive Compensation and Incentive</li> </ul>