

Director Education Opportunities – Updated November 2021

Date(s) Offered	Location	Organization	Program Title and Website	Topics
November 29 - December 3, 2021	Boston, MA	Harvard Business School – Executive Education	Women on Boards: Succeeding as a Corporate Director	<ul style="list-style-type: none"> •Understanding How Boards Work •Developing Board-Critical Skills •Navigating the Selection Process •Raising Your Profile
December 6-7, 2021 March 8-9, 2022 December 14-15, 2022	Virtual Laguna Beach, CA Scottsdale, AZ	National Association of Corporate Directors (NACD)	The Master Class – An Advanced Course Designed for Experienced Directors	<ul style="list-style-type: none"> •Board’s Role in Dynamic, Fast-paced and Tumultuous Environment •Latest Tools, Metrics and Strategies to Optimize Boardroom Efficiency •Techniques for Effective Discussion in the Boardroom •Shareholder Activism, Evolving Technology, the Changing Global Environment and Long Term Sustainability •Evaluating Emerging Risks and Prioritization for Effective Risk Oversight
January 5-7, 2022	Virtual	KPMG and National Association of Corporate Directors (NACD)	KPMG Board Leadership Conference: Aligning Near-Term Goals with Long-Term Values	<ul style="list-style-type: none"> •Leadership in Times of Crisis •U.S. Economic Outlook •Post-Election Geopolitical Landscape •Corporate Purpose •Making a Difference and a Profit
February 1-2, 2022	Philadelphia, PA	The Wharton School of the University of Pennsylvania – Executive Education	Boards that Lead: Corporate Governance that Builds Value	<ul style="list-style-type: none"> •The New Role of the Board •CEO and Director Selection •Designing Effective Boards •How to Succeed in the Boardroom •Board Principles
March 15–18, 2022	Stanford, CA	Stanford Business School	Directors’ Consortium	<ul style="list-style-type: none"> •Shareholder Activism •Director Liability Risk •Recent Developments in Financial Reporting •Executive Compensation and Incentives •Finance •Cybersecurity and the Board •Successful CEOs

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				<ul style="list-style-type: none"> •Legal Rules of Governance •Warning Signs of Management Failure
Spring, 2022 (date tbd)	New York, NY	Equilar / Nasdaq	Board Leadership Forum	<ul style="list-style-type: none"> •Effectively Driving ESG Strategy •Human Capital Management: Strategies and Opportunities •Top of the Leaderboard: Tying Board Composition to Performance •Acting on Activism: Collaborating With an Activist
April 27-29, 2022 November 2-4, 2022	Evanston, IL Evanston, IL	Kellogg School of Management – Executive Education	Women's Director Development Program	<ul style="list-style-type: none"> •Characteristics of Most Effective Boards and Board Members •Developing and Communicating a Personal Value Proposition •Board Interview Preparation •Earning a Nomination •Financial Statement and Information Analysis
June 6-8, 2022	San Diego, CA	Equilar / Nasdaq	Equilar Executive Compensation Summit 2022	<ul style="list-style-type: none"> •400+ executive compensation and corporate governance professionals gather for a three-day, comprehensive Executive Compensation Summit, the largest conference dedicated to executive compensation
June 20-23, 2022 October 10-21, 2022	Evanston, IL Virtual	Kellogg School of Management – Executive Education	Corporate Governance: Effectiveness and Accountability in the Boardroom	<ul style="list-style-type: none"> •Different Models of Governance •Board and Committee Responsibilities •The Board's Role in a Crisis •Executive Compensation Issues and Trends •Audit Committee Issues •Recruiting New Board Members •Current Legal Issues •Activist Investors •Cyber Security
July 13-16, 2022 November 9-12, 2022	Boston, MA Boston, MA	Harvard Business School – Executive Education	Making Corporate Boards More Effective	<ul style="list-style-type: none"> •Board and Management Roles and Responsibilities •Effective Board Structures and Processes •Personal Qualities and Characteristics Needed in the Boardroom

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				<ul style="list-style-type: none"> •Providing Constructive Feedback to Board Members and Leaders •Regulatory and Legal Compliance •Crisis Management
<p>July 17-19, 2022</p> <p>November 13-15, 2022</p>	<p>Boston, MA</p> <p>Boston, MA</p>	<p>Harvard Business School – Executive Education</p>	<p>Compensation Committee: New Challenges, New Solutions</p>	<ul style="list-style-type: none"> •Designing Executive Compensation with a Strategic View •Developing an Effective Compensation Plan •Creating and Implementing Compensation Committee Processes
<p>July 20-22, 2022</p> <p>November 16-18, 2022</p>	<p>Boston, MA</p> <p>Boston, MA</p>	<p>Harvard Business School – Executive Education</p>	<p>Audit Committees in a New Era of Governance</p>	<ul style="list-style-type: none"> •Strategy and Financial Reporting •Transparency and Investor Communication •Risk Management •Audit Committee Processes
<p>Online events throughout the year; Invitation only</p>	<p>Virtual</p>	<p>G100</p>	<p>G100 Board Excellence</p>	<ul style="list-style-type: none"> •Provides directors a platform for discussions that surface the most current thinking on the most pressing issues facing corporate boards
<p>Throughout the year</p>	<p>Virtual</p>	<p>Corporate Directors Forum</p>	<p>Free Podcast Series</p>	<ul style="list-style-type: none"> •Keep Top Talent Through Mentoring •Strategic Planning Kills Innovation •Shareholder Activism: Are You Prepared? •The NASDAQ Way: Reimagine and Deliver the Future Now •Alignment Takes Effort: Start with a Targeted Communications Plan