

Director Education Opportunities – Updated October 2025

Date(s) Offered	Location	Organization	Program Title and Website	Topics
October 12 - October 15, 2025	Washington, D.C.	National Association of Corporate Directors (NACD)	NACD Directors Summit	<ul style="list-style-type: none"> • Navigating AI guardrails • Landing your first board role • Incentive plan design • Navigating leadership transitions in volatile times • Crypto developments for directors • Tech governance • Mentoring the CEO • Future proofing talent • Strategic readiness • AI governance • Board succession planning • Director's role in crisis response • CEO succession planning
October 16, 2025	New York, NY	PwC– Corporate Insights Center	Committee Peer Exchanges	<ul style="list-style-type: none"> • Explore key issues the audit, compensation, and nomination/governance committees face in fulfilling their responsibilities
March 12, 2026	New York, NY			
October 16 - 17, 2025	Chicago, IL	The Conference Board	IBI/Conference Board Health and Productivity Forum	<ul style="list-style-type: none"> • Workforce health and productivity as they cut across all programs in the value equation • Health and well-being • Medical and pharmacy plan design and care • Absence, disability, and productivity • Health and well-being data in the workforce
October 18 - 19, 2025	Manchester, UK	International Corporate Governance Society	The 11th Annual ICGS Conference: Transformative Corporate Governance	<ul style="list-style-type: none"> • Transformative corporate governance • Boards dynamics and strategic leadership • Stakeholder management and engagement in periods of transformation • External corporate governance mechanisms • Corporate governance and stakeholders • Comparative corporate governance

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October 21 - 23, 2025	Milan, Italy	International Corporate Governance Network	ICGN 30th Anniversary Conference - Europe	<ul style="list-style-type: none"> • Global corporate governance and stewardship • Understand the latest geopolitical developments, regulatory changes, trends in board practices, and investor stewardship • Members can benefit from smaller side events with policymakers, standard setters, and audit firms
October 27 - 28, 2025	Lausanne, Switzerland	International Institute for Management Development	Driving Sustainability from the Boardroom-ESG Board Program	<ul style="list-style-type: none"> • Be ready to lead conversations and ask the right questions in and out of the boardroom by acquiring full ESG literacy • Identify and leverage ESG opportunities for the company's long-term success and reputation • How ESG expands fiduciary duties and accountability • How to handle difficult ESG conversations and respond to ESG crises
May 26 - 27, 2026	Lausanne, Switzerland			
November 10 - 11, 2026	Lausanne, Switzerland			
October 27 - November 30, 2025	Virtual	International Institute for Management Development	Mastering Board Governance	<ul style="list-style-type: none"> • Gain a solid understanding of how governance drives organizational performance • Expand your knowledge of the role and responsibilities of a board and all other governance participants and stakeholders • Know how to identify and assess the four underlying pillars of board effectiveness using a concrete framework • Learn how to proactively identify governance risks and mitigate them effectively • Explore core areas of board work such as strategy, risks, stakeholders, M&A, succession, ESG and stewardship
February 23 - March 29, 2026	Virtual			
May 18 - June 21, 2026	Virtual			
October 26 - November 29, 2026	Virtual			
October 28, 2025 (Virtual Portion)	Virtual	Kellogg School of Management—Executive Education	Family Enterprise Boards: Navigating Unique Governance Challenges	<ul style="list-style-type: none"> • Role of the board in understanding family business strategy • What is different about a board decision for a family enterprise • Board best practices in family enterprises • Boardroom etiquette and effectiveness • Different models of the board's role in governance • How to link the board with the family
November 3 - 7, 2025 (In Person Portion)	Chicago, IL			

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Date(s) Offered	Location	Organization	Program Title and Website	Topics
January 19 - 22, 2026 April 13 - 16, 2026 June 8 - 10, 2026 <u>April 2026</u> Modules 1, 2, & 3: April 20 - 23, 2026 June 22 - 25, 2026 November 9 - 11, 2026	Fontainebleau, France			
<u>June 2026</u> Modules 1, 2, & 3: June 8 - 11, 2026 September 28 – October 1, 2026 December 7 - 9, 2026	Fontainebleau, France & Singapore			
<u>June 2026</u> Modules 1, 2, & 3: June 10 - 13, 2026 September 21 - 26, 2026 November 16 - 18, 2026	Fontainebleau, France & Singapore			
<u>June 2026</u> Modules 1, 2, &	Fontainebleau,			

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3: June 15 - 18, 2026 October 5 - 8, 2026 December 10 - 12, 2026	France & Singapore			
November 12 - 13, 2025	Singapore	ACGA – Asian Corporate Governance Association	The Asia Corporate Governance Summit 2025	<ul style="list-style-type: none"> • Regulatory update • AI and Cyber-risk: Navigating the new frontier in corporate governance • Corruption and fraud: Role of audit committees • Climate governance and transition strategies: East and West • Geopolitics: Challenges to boards • The trillion-dollar asset shift: Governance strategies for Asia's public and private markets • Family-controlled companies & chaebols: Succession planning and creating effective boards
November 12 - 15, 2025	Boston, MA	Harvard Business School—Executive Education	Making Corporate Boards More Effective	<ul style="list-style-type: none"> • Make the most of each board member's time, knowledge and experience • Contribute more meaningfully to corporate oversight and risk mitigation • Develop a more effective board structure, composition, and set of internal processes • Cultivate positive, trusting relationships within the board and with the management team
November 13 - 14, 2025 June 4 - 5, 2026 November 12 - 13, 2026	Lausanne, Switzerland Lausanne, Switzerland Lausanne, Switzerland	IMD—International Institute for Management Development	Role of the Chair	<ul style="list-style-type: none"> • How to foster a productive chair-CEO relationship, to support and serve as a sounding board • Balance the chair's independent role of challenge and support with the CEO • Best practices for setting the board agenda • Linking the board and management • Effective board and committee operations

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November 16 - 18, 2025	Boston, MA	Harvard Business School—Executive Education	Audit Committees in a New Era of Governance	<ul style="list-style-type: none"> • Leverage strong internal controls to promote growth • Strategic financial reporting • Audit committee processes and relationships with stakeholders • Transparency and investor communication • Build a strong risk management infrastructure • Measure performance of ethics and compliance
November 17, 2025	New York, NY (Also available online)	Practising Law Institute	Twenty-Third Annual Directors' Institute on Corporate Governance	<ul style="list-style-type: none"> • The board's role in privacy, cyber and AI • Recent corporate governance developments and controversies in corporate law • Risks and benefits of broad-level engagement with activist investors • Criminal and regulatory enforcement concerns for corporate directors
November 17 - 18, 2025	Lausanne, Switzerland	International Institute for Management Development	Stakeholder Management for Boards	<ul style="list-style-type: none"> • Explore the role of key stakeholders and how to effectively engage with them • Gain a robust understanding of non-market players: The dynamics, risks, opportunities and how to add value • Navigate diverse and often incompatible stakeholder demands while aligning organizational purpose with key performance indicators • Learn how to ask the right questions and identify new opportunities in the nonmarket landscape
March 4 - 5, 2026	Lausanne, Switzerland			
June 8 - 9, 2026	Lausanne, Switzerland			
November 16 - 17, 2026	Lausanne, Switzerland			
November 17 - 21, 2025	Fontainebleau, France	Wharton Aresty Institute of Executive Education	M&As and Corporate Strategy	<ul style="list-style-type: none"> • Evaluate your business portfolio and determine the appropriate businesses to acquire, restructure or divest • Select acquisition targets that fill your capability gaps and fit with your corporate strategy • Evaluate acquisition opportunities by quantifying the value of the acquisition targets • Understand and choose different integration approaches for different acquisition targets
February 9 - 13, 2026	Singapore			
May 18 - 22, 2026	Fontainebleau, France			

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November 17 - 21, 2025 May 11 - May 15, 2026	Philadelphia, PA Philadelphia, PA	Wharton Aresty Institute of Executive Education	Effective Decision Making: Thinking Critically and Rationally	<ul style="list-style-type: none"> • Rule-based decision making • Combining opinions • Thinking ethically • Judgement and decision making: The logic of chance • Trust and Cooperation • Power of negative thinking • Decision hygiene • The role of data in decision making • Group decision making
November 18, 2025	New York, NY	Directors & Boards	Character of the Corporation 2025	<ul style="list-style-type: none"> • Equip yourself to govern in uncertain times with insights from the nation's leading directors and governance experts. • Participate in critical conversations about purpose, resilience, accountability and character.
November 18 - 20, 2025 March 18 - 20, 2026	New York, NY New York, NY	Columbia Business School	Strategic Value Creation Program	<ul style="list-style-type: none"> • Gain a comprehensive understanding of the entire business value chain by exploring seven key value drivers: Corporate purpose, the product market, human capital, materials and capacity, tech options, funding strategy and capital allocation, and stewardship and risk management • Develop the ability to critically assess a company's stated strategy and ensure it is robust and evidence-based • Learn to stress test strategic visions with concrete proof points of success • Enhance the ability to estimate future business prospects and navigate complex business environments effectively
November 19 - 20, 2025 April 27 - 28, 2026 November 18 - 19, 2026	Lausanne, Switzerland Lausanne, Switzerland Lausanne, Switzerland	International Institute for Management Development	Team Dynamics for Boards	<ul style="list-style-type: none"> • Understand the formal behavior dictated to board members by governance frameworks compared to the informal dynamics of a team • Explore unconscious assumptions and hidden motivations that can derail board work • Find the right balance for your board between supporting and challenging the CEO and executive team • Gain insights into your board's team dynamics and the behaviors required to improve team effectiveness

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November 19 - 21, 2025	Boston, MA	Harvard Business School—Executive Education	Compensation Committees: New Challenges, New Solutions	<ul style="list-style-type: none"> • Examine critical market and regulatory issues impacting executive compensation • Develop practices linking executive rewards to corporate goals • Effectively assess the value created by the CEO and management team • Analyze how compensation structures affect corporate culture • Create and implement compensation committee processes that effectively consider all players and representatives involved
November 20 - 21, 2025	New York, NY	Council of Institutional Investors	CII-NYU Law Corporate Governance Bootcamp	<ul style="list-style-type: none"> • Foundations of corporate governance • Advanced topics in stewardship
November 21 - 22, 2025	Lausanne, Switzerland	International Institute for Management Development	Finance for Boards	<ul style="list-style-type: none"> • Explore the main determinants of value creation (operational and financial KPIs and the relevant value drivers) • Review the financials of several companies and make sense of the numbers • Discuss asset-based measures of financial performance (ROIC and/or ROCE) and market-related KPIs, such as PE and PEG ratios • Address cost of capital considerations (including WACC) • Address capital structure and risk appetite • Examine the determinants of capital structure choices • Review the options available to companies striving to finance a green transition • Understand the key success factors in M&A and learn best-in-class practices
March 2 - 3, 2026	Lausanne, Switzerland			
June 10 - 11, 2026	Lausanne, Switzerland			
November 20 - 21, 2026	Lausanne, Switzerland			
November 24 - 27, 2025	Lausanne, Switzerland	International Institute for Management Development	High Performance Boards	<ul style="list-style-type: none"> • Optimize board performance by identifying the best practices and gaining the tools to implement them to maximize board effectiveness • Foster a positive board culture by cultivating a constructive and collaborative board environment for enhanced governance • Ensure seamless succession by strategically planning and managing leadership transitions for long-term success • Manage risks, opportunities and crises by evaluating risks and opportunities, and master crisis management techniques • Elevate your board's strategic capacity
February 23 - 26, 2026	Lausanne, Switzerland			
	Lausanne,			

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May 4 - 7, 2026	Switzerland			
June 15 - 18, 2026	Lausanne, Switzerland			
October 5 - 8, 2026	Lausanne, Switzerland			
November 23 - 26, 2026	Lausanne, Switzerland			
December 1 - 5, 2025	Boston, MA	Harvard Business School—Executive Education	Women on Boards: Succeeding as a Corporate Director	<ul style="list-style-type: none"> • Explore the legal and regulatory environments affecting boards • Learn how to match your skills and talents to the board's specific needs • Understand the politics and avoid the pitfalls of corporate networks • Implement best practices of today's high functioning boards • Recognize the gender lens – how women are perceived in the boardroom • Disrupt the established lines of succession and how to become the winning candidate
December 3 - 5, 2025	Fontainebleau, France	INSEAD—Executive Education	Leading from the Chair	<ul style="list-style-type: none"> • Achieve deeper understanding of how board and chair roles are changing – and exchange best practices with international peers • Improve your ability to organize and conduct effective meetings • Acquire tools for coaching and developing the CEO and senior executives • Enhance your ability to challenge executives and board members through positive exchanges on the key issues that underpin corporate performance • Become better able to address pressures when facing a crisis
June 3 - 5, 2026	Fontainebleau, France			
December 18, 2025	Virtual	DirectWomen	Directors' Perspectives: The Board's Crisis Management	<ul style="list-style-type: none"> • Effective crisis management • How to guide the CEO and prepare responses to threats and disruptive events

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			Roles	
January 15 - 16, 2026 March 23 - 24, 2026	Palm Beach, FL Napa, CA	PwC– Corporate Insights Center	Corporate Directors Exchange	<ul style="list-style-type: none"> Engage in small group discussions with peers and listen to distinguished industry leaders in an interactive program to explore the latest business and governance perspectives
February 2 - 5, 2026	Philadelphia, PA	The Wharton School of the University of Pennsylvania– Executive Education	Leading Organizational Change Executive Program	<ul style="list-style-type: none"> Emotional intelligence Stakeholder analysis How to design successful change How to target change Change processes
February 3 - 4, 2026	Philadelphia, PA	The Wharton School of the University of Pennsylvania– Executive Education	Boards That Lead: Corporate Governance That Builds Value	<ul style="list-style-type: none"> The new role of the board CEO and director selection Design effective boards How to succeed in the boardroom Board principles
February 24 - 27, 2026 April 28 – May 1, 2026	New York, NY New York, NY	Columbia Business School	Corporate Governance Program: Developing Exceptional Board Leaders	<ul style="list-style-type: none"> Appreciate value creation via financial statements Harness finance to realize the company's strategy Minimize financial reporting risks as a member of the audit committee Minimize the threat of litigation for the board and the company Incentivize the CEO to create long-term sustainable value as a member of the compensation committee Plan for the succession of the CEO Benchmark against best practices of corporate governance Best practices for private and early-stage boards Anticipate and prepare for the next activist challenge Increase the board's visibility into disruptive technologies and business models Leverage diversity and inclusion to create long-term value Board resume workshop Board recruiting and interviewing process

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February 26 - 27, 2026	Austin, TX	University of Texas—School of Law & McCombs School of Business	Director-Executive Summit	<ul style="list-style-type: none"> • From Politics to the boardroom with former United States Senator Bob Kerrey • Joining a controlled company board • Understanding why good boards make bad decisions: An interactive exercise • Shareholder activism • The evolving landscape of corporate law, redomestication and Texas exchanges • National security and global risk • Global economic trends and corporate strategy • Special committees and conflict management
March 6 - 7, 2026	Lausanne, Switzerland	International Institute for Management Development	Strategy Governance for Boards	<ul style="list-style-type: none"> • Understand the role of boards in strategy formulation and validation, and how it differs from the roles of the management team • Ensure that your leadership is in tune with external changes and develops and delivers a strategy that is relevant for today and tomorrow • Enhance organizational performance by ensuring that board governance mechanisms are aligned with your firm's strategic objectives • Examine case studies of strategy governance failures and learn how to navigate and sidestep common pitfalls
June 12 - 13, 2026	Lausanne, Switzerland			
September 28 - 29, 2026	Lausanne, Switzerland			
March 9 - 11, 2026	Washington, D.C.	Council of Institutional Investors	CII Spring 2026 Conference	<ul style="list-style-type: none"> • Topics TBA
March 10 – 12, 2026	Manhattanville Campus, NY	Columbia Business School	Leveraging Investor Relations: Unlocking Your Business's Potential	<ul style="list-style-type: none"> • Maximize shareholder value by clearly communicating the company's story and proof points of success to enhance effective investor relations • Align market expectations around the company's strategy, earnings, capital allocation, board compensation, and CEO compensation • Find the right investors for the company by employing corporate storytelling techniques • Manage investor contact points such as conference calls, proxy voting, and road shows

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March 10, 2026 (Virtual Portion) March 16 - 20, 2026 (In Person Portion) September 29, 2026 (Virtual Portion) October 5 - 9, 2026 (In Person Portion)	Virtual Chicago, IL Virtual Chicago, IL	Kellogg School of Management–Executive Education	Governing Family Enterprises	<ul style="list-style-type: none"> Define the roles and responsibilities of owners, directors, board chairs, the executive team and the family council Improve the board's effectiveness Learn about critical governance policies needed to sustain the relationship between the enterprise and the family Learn how a common vision can unite family owners in a long-term commitment to continuity Learn how governance can be used to gain trust among family owners, directors and top management Leverage governance as a key competitive advantage of family business
March 11, 2026	New York, NY	PwC–Corporate Insights Center	The Directors' Table	<ul style="list-style-type: none"> Key governance issues Critical trends in corporate governance Explore solutions to board governance problems
March 23 - 27, 2026 June 8 - 12, 2026	Fontainebleau, France Singapore	INSEAD–Executive Education	Aspiring Directors Programme	<ul style="list-style-type: none"> Understand the main corporate governance systems Main institutions, roles, and processes in corporate governance Understand the different types of directors Board fundamentals: Responsibility and effectiveness Board dynamics and efficiency Board structure and the role of committees Finance literacy for directors Understand the job market for board directors New challenges for directors: Diversity, sustainability, and digital
April 6 - 10, 2026	Fontainebleau, France	INSEAD–Executive Education	Value Creation for Owners and Directors	<ul style="list-style-type: none"> Ownership and director challenges Leadership dynamics Value creation for owners, directors and managers Managing risk and coping with disruption Strategic options for growth How to evaluate your value creation strategy
April 7 - 10, 2026	Philadelphia, PA	The Wharton School of the	Corporate Governance:	<ul style="list-style-type: none"> Overview of board structure, committees and emerging best practices

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		University of Pennsylvania—Executive Education	Essentials for a New Business Era	<ul style="list-style-type: none"> • Enterprise challenges and risks including climate change, job displacement, global trade, disease, epidemics, and social responsibility • Creation of opportunities for those who have been underrepresented in the boardroom • Characteristics of successful board leaders • Management oversight • How to build diversity, equity, and inclusion in the boardroom • Lead boards through legal issues and other crises • Succession planning • How to bring environmental and social issues into the boardroom • Design political and social strategies • Shareholder activism
April 29 - May 2, 2026	Boston, MA	Harvard Business School—Executive Education	Preparing to Be a Corporate Director	<ul style="list-style-type: none"> • Examine the fundamentals of corporate governance and prepare to confidently assume the role of a board director • Understand key legal responsibilities and fiduciary duties • Add value to an organization as you oversee its leadership and strategic direction • Balance shareholder demands with those of other stakeholders in driving long-term performance • Evaluate opportunities and perform due diligence before joining a board • Develop a personal strategy for integrating board service into a director's career or retirement
April 29 - 30, 2026 October 2 - 3, 2026	Lausanne, Switzerland Lausanne, Switzerland	International Institute for Management Development	Digital and AI Transformation for Boards	<ul style="list-style-type: none"> • Understand the potential impact of digital technologies on your company's performance • Examine what it takes to become a digital and AI-savvy board member • Understand how to leverage opportunities, manage digital risks and address the ethical implications of digital and AI technologies • Identify the right questions, challenge assumptions, and make informed decisions to ensure the board drives sustainable growth and resilience

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May 1 - 2, 2026 September 30 - October 1, 2026	Lausanne, Switzerland Lausanne, Switzerland	International Institute for Management Development	Boards and Risks	<ul style="list-style-type: none"> • Identify and assess your organization's risks • Analyze how strategic risk can be assessed and managed • Gain techniques for setting risk appetite • Assess the risk behaviors of the board and management • Evaluate the positive and negative implications of risks
May 4 - 7, 2026	Barcelona, Spain	Harvard Business School—Executive Education	Value Creation Through Effective Boards Executive Education	<ul style="list-style-type: none"> • Deepen your understanding of board member responsibilities and optimize your board's design • Support risk and crisis management while enabling transparency and accountability • Explore the characteristics of entrepreneurial and intrapreneurial boards • Learn how corporate governance varies in different regions • Foster diverse, effective boards and develop tools for monitoring, measuring, and improving board performance
May 28 - 29, 2026 September 24 - 25, 2026	Lausanne, Switzerland Lausanne, Switzerland	International Institute for Management Development	Women on Boards	<ul style="list-style-type: none"> • Prepare for a board role: Refine your leadership brand and get personalized feedback on how to strategically position yourself as a compelling candidate • Explore board-related dynamics: Understand the unique gymnastics of the boardroom environment, and how to navigate gender-based biases and expectations with confidence • Harness your power on boards: Find your unique voice and value. Learn how to confidently articulate your worth in boardroom discussions, and influence decisions with charisma, clarity, and impact • Benefit from follow-up support: Create an action plan for success with the guidance of your personal mentor to prepare you for your next board position, and gain exposure to a leading executive search firm for board positions
June 2 - 5, 2026	Philadelphia, PA	The Wharton School of the University of Pennsylvania—Executive	Women on Boards: Building Exceptional Leaders	<ul style="list-style-type: none"> • Board structure and process • Compensation: Assessing equity with analytics • Managing social and political risk • Board succession strategies: Preparing for the future • Building and managing your personal brand

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		Education		<ul style="list-style-type: none"> • Leading in times of uncertainty
June 15 - 19, 2026	Fontainebleau, France	INSEAD– Executive Education	Corporate Strategy for Board Members	<ul style="list-style-type: none"> • Profit dynamics in industries and industrial ecosystems • How to construct a competitive advantage • Substitution, disruption, and digitization: How to anticipate the opportunities of substitution and disruption • Platforms and ecosystems: Building critical mass – answering questions related to creating and winning in ecosystems • The changing nature of the business environment • The influence of the organization on strategy and on its environment • Strategy making in an emerging digital world • Strategy as process: Exploring how the board can ensure that a well-structured process is in place
June 22 - 24, 2026	Stanford, California	Stanford Law School	31st Annual Stanford Directors' College 2026	<ul style="list-style-type: none"> • Artificial intelligence • Strategic M&A • Navigating geopolitical risk and macroeconomic opportunities • Board succession planning: Composition, director independence, and effective evaluation • CEO succession planning and execution • Corporate responses to DEI-related regulatory and policy changes • Corporate culture, compliance, and risk management at the board level • Navigating board responsibilities and political issues in turbulent times • Shareholder activism and shareholder engagement • Current issues for compensation committees
July 7 - 10, 2026	Nashville, TN	Society for Corporate Governance	Society for Corporate Governance 2026 National Conference	<ul style="list-style-type: none"> • Connect, communicate, and collaborate with peers and colleagues in the governance industry • More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions • CLE is provided for all sessions
September 30 - October 2, 2026	Boston, MA	Council of Institutional	CII Fall 2026 Conference	<ul style="list-style-type: none"> • Topics TBA

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		Investors		
October 19 - 23, 2026 <i>Private board cohort & Public board cohort options available</i>	Stanford, CA	Stanford Business School—Executive Education	Directors' Consortium	<ul style="list-style-type: none"> • Financial reporting, compensation, and fiduciary duties • Governance and liability risk • CEO succession and executive compensation • Board oversight and executive compensation • Mergers and acquisitions • ESG, stakeholder activism, and cybersecurity • Post Covid-19 work management • Team building and group dynamics
March 8 - 10, 2027	Washington, D.C.	Council of Institutional Investors	CII Spring 2027 Conference	<ul style="list-style-type: none"> • Topics TBA
July 6 - July 9, 2027	San Diego, CA	Society for Corporate Governance	Society for Corporate Governance 2027 National Conference	<ul style="list-style-type: none"> • Connect, communicate, and collaborate with peers and colleagues in the governance industry • More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions • CLE is provided for all sessions
June 28 - July 1, 2028	Atlanta, GA	Society for Corporate Governance	Society for Corporate Governance 2028 National Conference	<ul style="list-style-type: none"> • Connect, communicate, and collaborate with peers and colleagues in the governance industry • More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions • CLE is provided for all sessions
On your own schedule/Multiple Dates	Virtual	50/50 Women on Boards	50/50 Women on Boards Workshops	<p>Virtual and interactive workshops with high-performing corporate directors and experienced faculty. Topics include:</p> <ul style="list-style-type: none"> • Board fundamentals: What it takes to serve on a board and how to develop a roadmap to achieve your board goals • Get on board: Showcase your skills and expertise with a strategically crafted board profile • Branding for boards: Optimize your professional brand and LinkedIn profile • Workshops for corporate groups: Bring career and board pursuit

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				<p>success to your corporation and invest in the growth and advancement of your female employees and clients</p> <ul style="list-style-type: none"> • Networking hub: Connect with a wide network of alumni, faculty, and corporate directors
Events throughout the year; Invitation only	In-person and virtual	G100	G100 BoardExcellence	<ul style="list-style-type: none"> • G100 provides directors with a platform for discussions that surface the most current thinking on the most pressing issues facing corporate boards
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Virtual Director Professionalism	<ul style="list-style-type: none"> • Roles and responsibilities of the board members • The board's operating model • Fiduciary duties of corporate boards • Introduction to finance and accounting • The nominating and governance committee • The compensation committee – roles and responsibilities • The audit committee • Strategy from a board perspective • Risk oversight • Corporate transformations • Talent oversight • Habits of highly effective directors: Tying it all together • Board-shareholder engagement • Diversity, equity, and inclusion • Cyber-risk oversight
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	The Art of Directorship: Strategy & Long-Term Value Creation	<ul style="list-style-type: none"> • Guidelines on how frequently strategy should be discussed among company leaders and the board • Examples of metrics and other information that directors should consider in order to facilitate the effective oversight of strategy by their board • How to apply leading practices, which contribute to an organization's long-term value, in the selection of board members and the CEO • How to evaluate whether a board is effectively overseeing its organization's strategy and stewarding the creation of long-term value • Effective questions to ask as a director in order to provide well-grounded input on strategy

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				<ul style="list-style-type: none"> • The difference between board practices that facilitate and hinder the alignment of an organization's short-term and long-term strategies
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	The Art of Directorship: Adaptive Governance	<ul style="list-style-type: none"> • Four practices that characterize the exercise of adaptive governance by a board of directors • Characteristics that tend to distinguish disruptive risks from more routine risks faced by organizations • Types of risk often considered to be disruptive • Common phrases used to categorize types of potentially disruptive risks • Strategies and practices that are likely to help a board more successfully confront and adapt to disruptive risks and their effects • The four elements of a risk-management framework
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	The Art of Directorship: CEO Succession	<ul style="list-style-type: none"> • NACD's guidelines for boards on when it is appropriate to discuss CEO succession planning among company leaders and the board • Ways to facilitate CEO succession planning discussions among the board • Opportunities for the board and company leaders to consider CEO succession in the context of company strategy • Risks in the CEO succession process • The intangible leadership qualities which NACD recommends boards assess in CEO candidates • Recommended strategies for a successful CEO transition • Differentiate between financial and nonfinancial metrics that may be used to set CEO compensation • Recommendations for how directors can position a new CEO for success
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Director Proficiency: Financial Oversight	<ul style="list-style-type: none"> • Learn why every director is expected to know the financial basics as a legal and practical matter and how that knowledge provides an opportunity • Cement your understanding of balance sheets, income statements, and cash flow statements, and learn how to begin analyzing them in your role as a director • Primer on how to apply what you learn from the financial statements in the boardroom, with an emphasis on four areas: Asset management, profitability, cash flow management, and raising

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				<ul style="list-style-type: none"> capital • Basic financial issues of high concern for publicly traded companies (or companies about to go public) • A glimpse ahead into more advanced matters of corporate finance and the role of auditors and the board's audit committee
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Directorship Essentials: Risk Oversight	<ul style="list-style-type: none"> • Distinguish the role of directors from the role of management in an organization's management and oversight of risk • Identify practices for delivering effective board oversight of risk and identify how to apply several of those practices in common situations • Name the role that each standing board committee (i.e., audit, compensation, nominating/governance) fulfills in delivering risk oversight • Choose effective questions to ask as a director to facilitate effective risk oversight by your board • Identify situations that may indicate whether an organization's board should improve its risk oversight • Define the terms "risk appetite" and "risk profile"
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Directorship Essentials: Compliance and Ethics	<ul style="list-style-type: none"> • Identify examples of a director's appropriate role in an organization's compliance and ethics program • Distinguish between poor and leading practices for effective oversight of an organization's compliance and ethics program • Identify the typical elements of an effective corporate compliance and ethics program • Recall laws and regulations that serve as frameworks for compliance and ethics programs, regardless of industry • Identify acts that are considered misconduct by board members and executives • Identify risks that emerge for organizations when their compliance and ethics program falters
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Cyber-Risk Oversight Certificate	<ul style="list-style-type: none"> • Overview of cybersecurity leadership • Effective cybersecurity structure and operations • Cybersecurity oversight for directors • Emerging Topics: AI and machine learning, 5G, new frameworks, cloud applications and security, supply chain risk and quantum computing

Date(s) Offered	Location	Organization	Program Title and Website	Topics
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Governing Into the Future	<ul style="list-style-type: none"> • A framework for governing into the future • Audit committee blueprint • Compensation committee blueprint • Nominating and governance committee blueprint • Risk committee blueprint
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Introduction to Directorship	<ul style="list-style-type: none"> • Strategy from a board perspective • Fiduciary duties of corporate boards • The Board's operating model • Roles and responsibilities of the board member
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Additional Information on AI and Governance	<p>The provided link includes a handful of articles on the following AI topics:</p> <ul style="list-style-type: none"> • What audit committees should know about artificial intelligence • Unlocking the power of artificial intelligence • Seeking ROI on GenAI • Board oversight of dynamic workplaces undergoing AI transformation • Artificial intelligence: The new frontier for board oversight
On your own schedule	Virtual	Korn Ferry	Webinars	<ul style="list-style-type: none"> • Korn Ferry's on-demand webinars feature thought leadership and industry insights on a variety of topics including diversity, equity & inclusion, ESG & sustainability, workforce transformation and talent management
On your own schedule	Virtual	Silicon Valley Directors Exchange	Webinars	<p>Recordings of past webinar events are available as a free resource. Recent webinar topics include:</p> <ul style="list-style-type: none"> • Navigate the post-election landscape: Strategic insights for board directors • A brave new world: Geopolitical risks and opportunities • International trade: Current status of tariffs and the global supply chain • Board director liability & trends in D&O
On your own schedule	Virtual	KPMG	KPMG Board Leadership Center Webcast	<p>Recordings of past webcast events are available as a free resource. Recent topics include:</p> <ul style="list-style-type: none"> • Lessons from the 2025 proxy season

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				<ul style="list-style-type: none"> • State of AI: A boardroom perspective • On the 2025 board agenda • Geoeconomic outlook: Post-election and beyond • A boardroom lens on generative AI • Boardroom climate competence: Advancing the board-management conversation
On your own schedule	Podcasts	KPMG	KPMG Board Insights Podcast Series	<ul style="list-style-type: none"> • Trends and takeaways from the 2025 proxy season • Fool me once: A discussion with author and forensic accounting expert Kelly Richmond Pope • Climate on the board agenda • Organizing the board for climate oversight
On your own schedule	Virtual	Deloitte Dbriefs Webcast	Dbriefs Webcast	<p>Webcasts are archived for 180 days after the live broadcast. Available “Dbrief” webcasts include:</p> <ul style="list-style-type: none"> • Navigating global trade compliance • What’s trending on private company board agendas for 2025?
On your own schedule	Virtual	Private Directors Association	Private Equity Portfolio Company Governance Course	<ul style="list-style-type: none"> • Insights on the changing competitive environment for private equity companies • Updates on fresh thinking about private equity company board composition • Overview of fiduciary responsibilities • Introduction to private equity imperatives and operations • Primer on private equity finance • Guide to boardroom behaviors
On your own schedule	Virtual	Private Directors Association	ESOP Governance Essentials Course	<ul style="list-style-type: none"> • Describe what an ESOP is and outline the various ways this company structure can benefit a company and its employees • Discuss why ESOPs have been adopted by a growing number of companies in the US • Describe ESOP oversight by the Department of Labor and the implications of this for ESOP boards and trustees • Compare the similarities and differences between board oversight of ESOP boards versus public company and private company boards • Demonstrate awareness of the cultural and relationship skills needed to work effectively with internal and external stakeholders • Accurately assess whether or not their soft skills are likely to make

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				<p>them a good match for an ESOP board</p> <ul style="list-style-type: none"> • Outline the role of an ESOP trustee and clarify how the trustee role differs from the independent director and executive management roles • Discuss the board's oversight role in the financial management of ESOP-owned companies, including: A review of the company stock valuations, responding to acquisition offers, capital allocation/sustainability issues, and managing stock repurchase obligations • Appreciate the level of financial knowledge necessary for any director to contribute usefully to ESOP board business and be capable of assessing their skills against these criteria • Describe how and why boards of ESOPs retain various independent professional advisors who work with ESOPs • Describe why an independent director might find ESOP board work fulfilling and worthwhile or frustrating and perplexing
On your own schedule	Virtual	DirectWomen	Directors' Perspectives: What Corporate Boards Need to Know Now	<ul style="list-style-type: none"> • Cybersecurity and technology • ESG, DEI and crisis management • Learn how to leverage skill sets to meet the needs of forward-looking corporate boards <p><i>Additional webinars are available on the website.</i></p>
On your own schedule	Virtual	DirectWomen	Directors' Perspectives: Private Company Board Service	<ul style="list-style-type: none"> • Explore the differences between public and private company board service • Learn key considerations when planning for pursuing a private company board seat <p><i>Additional webinars are available on the website.</i></p>
On your own schedule	Virtual	DirectWomen	Networking Your Way into the Boardroom: Help Others (and Yourself!) Find a Corporate Board Seat	<ul style="list-style-type: none"> • Explore the importance of networking to obtain a corporate board seat • Understand the steps needed to build a board-ready network <p><i>Additional webinars are available on the website.</i></p>
On your own	Podcasts	Private Directors	Shine: Governance	<ul style="list-style-type: none"> • In this series of 15-20-minute podcasts, you will hear Private Directors Association members—owners, executives, independent

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Date(s) Offered	Location	Organization	Program Title and Website	Topics
schedule		Association	Illuminated Podcast	directors and service providers—share their passion for governance based on healthy accountability, respect for process and collaborative behavior
On your own schedule	Podcasts	Private Directors Association	ESG Insights Podcast	<p>In this podcast series you will hear leading private company directors explore new options and imperatives with a long-time expert in corporate integrity practices. Past podcasts include:</p> <ul style="list-style-type: none"> • Governance changes in an interconnected world • ESG and new models for private company governance • ESG and the convergence of politics and business