

## Director Education Opportunities - Updated July 2026

Date(s) Offered	Location	Organization	Program Title and Website	Topics
July 16 - November 13, 2026	Blended Program - Virtual & In-Person  <i>*In-Person - Ann Arbor, MI</i>	Ross School of Business, University of Michigan	<a href="#">Board Director Program - Michigan Ross</a>	<ul style="list-style-type: none"> <li>• Develop a deep understanding of governance structures, fiduciary duties, and the roles of board members in ensuring organizational accountability.</li> <li>• Learn to oversee corporate strategy, balance short-term performance with long-term growth, and navigate complex decision-making scenarios.</li> <li>• Gain proficiency in interpreting financial statements, evaluating key performance indicators, and assessing financial risks.</li> <li>• Identify and mitigate operational, financial, and compliance risks while understanding the impact of emerging financial technologies.</li> <li>• Understand the role of emerging technologies, cybersecurity threats, and data privacy regulations in corporate strategy and governance.</li> <li>• Enhance communication, improve decision-making processes, and implement best practices for high-performing boards.</li> <li>• Learn how to build diverse board cultures, implement succession planning strategies, and foster inclusive leadership.</li> </ul>
July 19 - 21, 2026	Boston, MA	Harvard Business School- Executive Education	<a href="#">Audit Committees in a New Era of Governance</a>	<ul style="list-style-type: none"> <li>• Leverage strong internal controls to promote growth</li> <li>• Strategic financial reporting</li> <li>• Audit committee processes and relationships with stakeholders</li> <li>• Transparency and investor communication</li> <li>• Build a strong risk management infrastructure</li> <li>• Measure performance of ethics and compliance</li> </ul>
October 28 - 30, 2026	Boston, MA			
July 21 - 23, 2027	Boston, MA			
July 22 - 24, 2026	Boston, MA	Harvard Business School- Executive Education	<a href="#">Compensation Committees: New Challenges, New Solutions</a>	<ul style="list-style-type: none"> <li>• Examine critical market and regulatory issues impacting executive compensation</li> <li>• Develop practices linking executive rewards to corporate goals</li> <li>• Effectively assess the value created by the CEO and management team</li> <li>• Analyze how compensation structures affect corporate culture</li> <li>• Create and implement compensation committee processes that effectively consider all players and representatives involved</li> </ul>
October 25 - 27, 2026	Boston, MA			
July 18 - 20,	Boston, MA			

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2027				
July 23, 2026	Virtual	DirectWomen	<a href="#">VC and PE Boards – Are They Right for You?</a>	<ul style="list-style-type: none"> <li>Differences between VC and PE boards</li> <li>How to assess if serving on one of those boards is a good fit for you</li> </ul>
August 17 - 21, 2026	Ann Arbor, MI	Ross School of Business, University of Michigan	<a href="#">Strategic Leaders Program: Vision, Strategy, and Managing the Organization to Drive Results</a>	<ul style="list-style-type: none"> <li>Learn how to improve the bottom line through increased employee motivation and engagement</li> <li>Gain proven methods for communicating and cascading strategy effectively across your organization</li> <li>Engage in personalized coaching that will build upon your strengths and empower you to take on any personal or professional challenge</li> <li>Increase your ability to perform well under pressure</li> </ul>
October 26 - 30, 2026	Ann Arbor, MI			
September 14 - 17, 2026	New Haven, CT	Yale School of Management - Executive Education	<a href="#">Women's Leadership Program</a>	<ul style="list-style-type: none"> <li>Increase leadership impact: leverage new ideas, tools, and frameworks to develop critical leadership skills centered on leading the self and teams</li> <li>Use strategic vision and sharper decision-making skills</li> <li>Develop an authentic leadership style</li> <li>Enhance emotional intelligence: navigate high-stress situations effectively with a deep understanding of how emotions influence work performance</li> <li>Expand your network: forge meaningful connections with peers who will provide guidance and support throughout your professional journey</li> </ul>
September 14 - 18, 2026	Fontainebleau, France	INSEAD- Executive Education	<a href="#">Aspiring Directors Programme</a>	<ul style="list-style-type: none"> <li>Understand the main corporate governance systems</li> <li>Main institutions, roles, and processes in corporate governance</li> <li>Understand the different types of directors</li> <li>Board fundamentals of responsibility and effectiveness</li> <li>Board dynamics and efficiency</li> <li>Board structure and the role of committees</li> <li>Finance literacy for directors</li> <li>Understand the job market for board directors</li> <li>New challenges for directors, including diversity, sustainability, and digital</li> </ul>
October 26 - 30, 2026	Abu Dhabi, UAE			
September 14 - 18, 2026	Philadelphia, PA	The Wharton School of the University of	<a href="#">Executive Influence: Increasing Your</a>	<ul style="list-style-type: none"> <li>Leverage an extensive toolkit to build vital skills like persuasion, networks, and coalitions</li> <li>Learn how to sway others to your point of view regardless of reporting</li> </ul>

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Date(s) Offered	Location	Organization	Program Title and Website	Topics
March 15 - 19, 2027	Philadelphia, PA	Pennsylvania-Executive Education	<a href="#">Impact with Persuasion and Power</a>	<ul style="list-style-type: none"> <li>structure</li> <li>Recognize situational and environmental factors that constrain and convey power</li> <li>Better understand the ethics behind deploying power</li> <li>Better appreciate the necessity of organizational politics, and develop the ability to engage them with integrity</li> </ul>
September 15 - 17, 2026	New York, NY	50/50 Women on Boards	<a href="#">The Global Summit</a>	<ul style="list-style-type: none"> <li>Learn board best practices</li> <li>Build your network</li> <li>Geopolitical risk</li> <li>Emerging technologies</li> <li>Future of boardroom resilience</li> </ul>
<p><b>Session 1:</b> September 16 - 17, 2026</p> <p><b>Session 2:</b> November 5 - 6, 2026</p> <p><b>Session 3:</b> January 28 - 29, 2027</p> <p><b>Session 4:</b> April 1 - 2, 2027</p>	Austin, TX	McCombs School of Business - University of Texas	<a href="#">Women Who Mean Business</a>	<ul style="list-style-type: none"> <li>Find a successful leadership style</li> <li>Learn to create value for key stakeholders</li> <li>Hone decision-making, communication, negotiation, executive presence, and team-building skills</li> <li>Gain insights into how other successful executives have navigated personal and professional success</li> <li>Build a network of like-minded business executives</li> </ul>
September 22 - 25, 2026	Berkeley, CA	UC Berkeley ExecEd	<a href="#">Women's Executive Leadership Program</a>	<ul style="list-style-type: none"> <li>Understand impacts of gender on authority, business relationships, and leadership</li> <li>Gain tools to leverage power, diagnose complex situations, solve difficult problems, and master successful negotiation tactics</li> <li>Learn approaches to increase professional relationships and business networks</li> <li>High-ranking guest speakers from top Silicon Valley companies</li> </ul>
September 23 - November 25, 2026	Virtual	Columbia Business School	<a href="#">Corporate Governance: Driving Business Value Creation</a>	<ul style="list-style-type: none"> <li>Excel at understanding and working with boards</li> <li>Assess whether capital received from shareholders is being deployed efficiently by board and senior management</li> <li>Ensure that internal controls adequately prevent ethical breaches,</li> </ul>

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Date(s) Offered	Location	Organization	Program Title and Website	Topics
			<a href="#">and Growth</a>	<ul style="list-style-type: none"> <li>operational inefficiencies, and financial mismanagement</li> <li>Create attractive compensation plans for senior executives that are also aligned with organizational goals and performance</li> <li>Monitor, analyze, and evaluate current risks and devise contingency plans to safeguard the business from potential backlash</li> </ul>
September 24 - 25, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Women on Boards</a>	<ul style="list-style-type: none"> <li>Refine your leadership brand and get personalized feedback on how to strategically position yourself as a compelling candidate</li> <li>Understand the unique gymnastics of the boardroom environment, and how to navigate gender-based biases and expectations with confidence</li> <li>Find your unique voice and value. Learn how to confidently articulate your worth in boardroom discussions, and influence decisions with charisma, clarity, and impact</li> <li>Create an action plan for success with the guidance of your personal mentor to prepare you for your next board position, and gain exposure to a leading executive search firm for board positions</li> </ul>
May 13 - 14, 2027	Lausanne, Switzerland			
September 16 - 17, 2027	Lausanne, Switzerland			
September 28 - October 1, 2026	Manhattanville, NY	Columbia Business School	<a href="#">Corporate Governance Program: Developing Exceptional Board Leaders</a>	<ul style="list-style-type: none"> <li>Appreciate value creation via financial statements</li> <li>Harness finance to realize the company's strategy</li> <li>Minimize financial reporting risks as a member of the audit committee</li> <li>Minimize the threat of litigation for the board and the company</li> <li>Incentivize the CEO to create long-term sustainable value as a member of the compensation committee</li> <li>Plan for the succession of the CEO</li> <li>Benchmark against best practices of corporate governance</li> <li>Implement best practices for private and early-stage boards</li> <li>Anticipate and prepare for the next activist challenge</li> <li>Increase the board's visibility into disruptive technologies and business models</li> <li>Leverage diversity and inclusion to create long-term value</li> <li>Board resume workshop</li> <li>Board recruiting and interviewing process</li> </ul>
February 22 - 25, 2027	Manhattanville, NY			
May 24 - 27, 2027	Manhattanville, NY			
September 28 - October 1, 2026	Fontainebleau, France	INSEAD- Executive Education	<a href="#">Women Leaders Programme</a>	<ul style="list-style-type: none"> <li>How to lead in an uncertain world</li> <li>Developing voice and driving career success</li> <li>Drive personal and professional change</li> </ul>
May 24 - 27, 2027	Fontainebleau, France			

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Date(s) Offered	Location	Organization	Program Title and Website	Topics
September 29 - 30, 2026	New York, NY	Corporate Board Member	<a href="#">Annual Boardroom Summit &amp; Peer Exchange</a>	<ul style="list-style-type: none"> <li>Stay ahead of AI risks, new regulations and cybersecurity expectations</li> <li>Identify the global risks that belong on the board's radar and gain clarity on how geopolitics should shape oversight</li> <li>Discuss M&amp;A and CEO succession issues</li> <li>Learn how activists and sophisticated investors evaluate boards</li> </ul>
<p><u>2026 Session:</u> <b>Virtual Portion:</b> September 29, 2026</p> <p><b>In Person Portion:</b> October 5 - 9, 2026</p>	Blended Program - In-Person & Virtual	Kellogg School of Management- Executive Education	<a href="#">Governing Family Enterprises</a>	<ul style="list-style-type: none"> <li>Define the roles and responsibilities of owners, directors, board chairs, the executive team and the family council</li> <li>Improve the board's effectiveness</li> <li>Learn about critical governance policies needed to sustain the relationship between the enterprise and the family</li> <li>Learn how a common vision can unite family owners in a long-term commitment to continuity</li> <li>Learn how governance can be used to gain trust among family owners, directors and top management</li> <li>Leverage governance as a key competitive advantage of family business</li> </ul>
<p><u>2027 Session:</u> <b>Virtual Portion:</b> March 9, 2027</p> <p><b>In Person Portion:</b> March 15 - 19, 2027</p>	Chicago, IL			
<p><u>2027 Session:</u> <b>Virtual Portion:</b> September 28, 2027</p> <p><b>In Person Portion:</b> October 4 - 8, 2027</p>	Miami, FL			
September 30 - October 3, 2026	Boston, MA	Harvard Business School- Executive	<a href="#">Preparing to Be a Corporate Director</a>	<ul style="list-style-type: none"> <li>Examine the fundamentals of corporate governance and prepare to confidently assume the role of a board director</li> <li>Understand key legal responsibilities and fiduciary duties</li> </ul>

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April 28 - May 1, 2027	Boston, MA	Education		<ul style="list-style-type: none"> <li>• Add value to an organization as you oversee its leadership and strategic direction</li> <li>• Balance shareholder demands with those of other stakeholders in driving long-term performance</li> <li>• Evaluate opportunities and perform due diligence before joining a board</li> <li>• Develop a personal strategy for integrating board service into a director's career or retirement</li> </ul>
September 30 - October 2, 2026	Berkeley, CA	UC Berkeley ExecEd	<a href="#">Advanced Executive Presence Program</a>	<ul style="list-style-type: none"> <li>• Understand and develop a unique leadership presence</li> <li>• Master different communication styles</li> <li>• Learn to use personal expression to effectively share objectives</li> <li>• Master the “all hands meeting” by developing an interactive event to connect and inspire an audience</li> </ul>
September 30 - October 2, 2026	Boston, MA	Council of Institutional Investors	<a href="#">CII Fall 2026 Conference</a>	<ul style="list-style-type: none"> <li>• Topics TBA</li> </ul>
<u>October 2026</u> <b>Module 1 &amp; 2:</b> October 26 - 30, 2026  January 11 - 15, 2027  <u>November 2026</u> <b>Module 1, 2, &amp; 3:</b> November 30 - December 3, 2026  March 8 - 11, 2027  June 7 - 9, 2027	Module 1 - Abu Dhabi, UAE  Module 2 - Fontainebleau, France  Fontainebleau, France	INSEAD-Executive Education	<a href="#">International Directors Programme</a>	<ul style="list-style-type: none"> <li>• Board fundamentals, including responsibility, effectiveness, decision making, and strategy</li> <li>• Board dynamics, efficiency, and the role of committees</li> <li>• Director and board development</li> </ul>

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Date(s) Offered	Location	Organization	Program Title and Website	Topics
<u>January 2027</u> <b>Module 1, 2, &amp; 3:</b> January 18 - 21, 2027  April 26 - 29, 2027  June 10 - 12, 2027	Fontainebleau, France			
<u>April 2027</u> <b>Module 1, 2, &amp; 3:</b> April 12 - 15, 2027  June 21 - 24, 2027  October 25 - 27, 2027	Fontainebleau, France			
<u>May 2027</u> <b>Module 1, 2, &amp; 3:</b> May 31 - June 3, 2027  September 13 - 16, 2027  October 28 - 30, 2027	Fontainebleau, France			
<u>June 2027</u> <b>Module 1, 2, &amp;</b>	Module 1 -			

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<b>3:</b> June 7 - 10, 2027 September 6 - 9, 2027 December 6 - 8, 2027  <u>June 2027</u> <b>Module 1, 2, &amp; 3:</b> June 9 - 12, 2027 October 4 - 7, 2027 December 9 - 12, 2027	Singapore  Module 2 - Fontainebleau, France  Module 3 - Singapore  Singapore			
October 1, 2026	Phoenix, AZ	50/50 Women on Boards	<a href="#">The Phoenix Conversation on Board Leadership</a>	<ul style="list-style-type: none"> <li>Hear from sitting corporate directors and senior executives who share real-world boardroom insight</li> <li>Participate in focused table discussions led by a corporate board director</li> <li>Build lasting connections with leaders in your region</li> </ul>
October 4 - 9, 2026	Cambridge, MA	IMD & MIT Management Executive Education	<a href="#">Driving Strategic Innovation: Achieving High Performance Throughout the Value Chain</a>	<ul style="list-style-type: none"> <li>Manage the front-end of the innovation process and navigate increasingly unpredictable value chains</li> <li>Combines marketing, product development, technology assessment, value chain design, project execution, and talent management in an end-to-end roadmap for achieving breakthrough performance</li> <li>Explore your own approach to innovation and leave with a roadmap which supports your company's strategic goals and accelerates change</li> <li>Participate in wide-ranging and challenging discussions, intensive group projects, and live case studies</li> </ul>
October 5 - 8, 2026	Lausanne, Switzerland	IMD - International Institute for	<a href="#">High Performance</a>	<ul style="list-style-type: none"> <li>Optimize board performance by identifying the best practices and gaining the tools to implement them to maximize board effectiveness</li> <li>Foster a positive board culture by cultivating a constructive and</li> </ul>

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November 23 - 26, 2026	Lausanne, Switzerland	Management Development	<a href="#">Boards</a>	<ul style="list-style-type: none"> <li>collaborative board environment for enhanced governance</li> <li>• Ensure seamless succession by strategically planning and managing leadership transitions for long-term success</li> <li>• Manage risks, opportunities and crises by evaluating risks and opportunities, and master crisis management techniques</li> <li>• Elevate your board's strategic capacity</li> </ul>
March 1 - 4, 2027	Lausanne, Switzerland			
May 10 - 13, 2027	Lausanne, Switzerland			
June 14 - 17, 2027	Lausanne, Switzerland			
October 4 - 7, 2027	Lausanne, Switzerland			
November 22 - 25, 2027	Lausanne, Switzerland			
October 5, 2026	New York, NY	PwC	<a href="#">Committee Peer Exchanges</a>	<ul style="list-style-type: none"> <li>• Program for F1000 US public company directors</li> <li>• Centered around small, peer group discussions</li> <li>• Focus on key issues committees face in fulfilling their responsibilities</li> </ul>
October 6 - 7, 2026	New York, NY	PwC	<a href="#">The Director's Table</a>	<ul style="list-style-type: none"> <li>• Director-led roundtable event for Fortune 250 directors</li> <li>• Engage in private peer-to-peer dialogues on key governance issues</li> <li>• Learn to swiftly identify trends, explore solutions, and develop lasting relationships</li> </ul>
January 2027* <i>*Specific dates TBD</i>	Key Biscayne, FL			
October 12 - 14, 2026	Manhattanville Campus, NY	Columbia Business School	<a href="#">Leveraging Investor Relations: Unlocking Your</a>	<ul style="list-style-type: none"> <li>• Maximize shareholder value by clearly communicating the company's story and proof points of success to enhance effective investor relations</li> <li>• Align market expectations around the company's strategy, earnings,</li> </ul>

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			<a href="#">Business's Potential</a>	<ul style="list-style-type: none"> <li>capital allocation, board compensation, and CEO compensation</li> <li>Find the right investors for the company by employing corporate storytelling techniques</li> <li>Manage investor contact points such as conference calls, proxy voting, and road shows</li> </ul>
October 12 - 16, 2026	Fontainebleau, France	INSEAD-Executive Education	<a href="#">Value Creation for Owners and Directors</a>	<ul style="list-style-type: none"> <li>Develop skills and knowledge for highly effective ownership and board membership</li> <li>Work in partnership with managers and challenge them to effectively drive performance and long-term value</li> <li>Identify key risk domains, develop effective risk management strategies and processes, and manage obsolescence and disruption to strengthen resilience and sustain value creation</li> <li>Understand biases and their impact on value creation</li> </ul>
October 19 - 23, 2026 <i>Private board cohort &amp; public board cohort options available</i>	Stanford, CA	Stanford Business School-Executive Education	<a href="#">Directors' Consortium</a>	<ul style="list-style-type: none"> <li>Financial reporting, compensation, and fiduciary duties</li> <li>Governance and liability risk</li> <li>CEO succession and executive compensation</li> <li>Board oversight and executive compensation</li> <li>Mergers and acquisitions</li> <li>ESG, stakeholder activism, and cybersecurity</li> <li>Post-Covid-19 work management</li> <li>Team building and group dynamics</li> </ul>
October 20 - 21, 2026	New York, NY	The Wharton School of the University of Pennsylvania-Executive Education	<a href="#">CEO Academy</a>	<ul style="list-style-type: none"> <li>Engage in candid discussions of business-critical topics with C-level peers</li> <li>Share and learn in intimate conversations in a transparent, off-the-record environment</li> <li>Learn about investor, employee, and public activism</li> </ul>
October 21 - 24, 2026  July 14 - 17, 2027	Boston, MA  Boston, MA	Harvard Business School-Executive Education	<a href="#">Making Corporate Boards More Effective</a>	<ul style="list-style-type: none"> <li>Make the most of each board member's time, knowledge and experience</li> <li>Contribute more meaningfully to corporate oversight and risk mitigation</li> <li>Develop a more effective board structure, composition, and set of internal processes</li> <li>Cultivate positive, trusting relationships within the board and with the management team</li> </ul>
October 25 - 30,	Durham, NC	Duke Fuqua	<a href="#">Duke Executive</a>	<ul style="list-style-type: none"> <li>Amplify your leadership capabilities through a blend of experiential</li> </ul>

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2026		School of Business	<a href="#">Leadership Program</a>	<p>learning, expert mentoring, and real-world simulations</p> <ul style="list-style-type: none"> <li>• Leverages a holistic approach to leadership development, integrating advanced decision-making frameworks, strategic problem-solving techniques, and a focus on personal leadership styles</li> <li>• Immersion in a dynamic learning environment where they develop the tools and know-how to navigate complex business landscapes with confidence and agility</li> </ul>
October 26 - November 29, 2026	Virtual	IMD - International Institute for Management Development	<a href="#">Mastering Board Governance</a>	<ul style="list-style-type: none"> <li>• Gain a solid understanding of how governance drives organizational performance</li> <li>• Expand your knowledge of the role and responsibilities of a board and all other governance participants and stakeholders</li> <li>• Know how to identify and assess the four underlying pillars of board effectiveness using a concrete framework</li> <li>• Learn how to proactively identify governance risks and mitigate them effectively</li> <li>• Explore core areas of board work such as strategy, risks, stakeholders, M&amp;A, succession, ESG and stewardship</li> </ul>
February 15 - March 21, 2027	Virtual			
May 14 - June 20, 2027	Virtual			
October 20 - November 28, 2027	Virtual			
November 2 - 6, 2026	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	<a href="#">Effective Decision Making: Thinking Critically and Rationally</a>	<ul style="list-style-type: none"> <li>• Rule-based decision making</li> <li>• Combining opinions</li> <li>• Thinking ethically</li> <li>• Judgment and decision making: The logic of chance</li> <li>• Trust and Cooperation</li> <li>• Power of negative thinking</li> <li>• Decision hygiene</li> <li>• The role of data in decision making</li> <li>• Group decision making</li> </ul>
May 10 - 14, 2027	Philadelphia, PA			
November 2 - 5, 2026	Evanston, IL	Kellogg School of Management- Executive Education	<a href="#">Corporate Governance: Effectiveness and Accountability in</a>	<ul style="list-style-type: none"> <li>• Develop a deeper understanding of board governance models</li> <li>• Analyze the role of the board vis-à-vis management, internal and external auditors, and other outside advisors</li> <li>• Understand how to navigate boardroom conflicts</li> <li>• Engage in a “board in crisis” case simulation</li> </ul>
June 7 - 10,	Evanston, IL			

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2027			<a href="#">the Boardroom</a>	<ul style="list-style-type: none"> <li>• Study the legal and ethical challenges faced by today's boards in areas such as executive compensation</li> <li>• Become conversant in current boardroom topics such as cyber security and activist investors</li> </ul>
November 2 - 3, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Digital and AI Transformation for Boards</a>	<ul style="list-style-type: none"> <li>• Understand the potential impact of digital technologies on your company's performance</li> <li>• Examine what it takes to become a digital and AI-savvy director</li> <li>• Understand how to leverage opportunities, manage digital risks and address the ethical implications of digital and AI technologies</li> <li>• Identify the right questions, challenge assumptions, and make informed decisions to ensure the board drives sustainable growth and resilience</li> </ul>
April 28 - 29, 2027	Lausanne, Switzerland			
October 1 - 2, 2027	Lausanne, Switzerland			
November 4 - 5, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Geopolitics for Boards</a>	<ul style="list-style-type: none"> <li>• Develop a board-relevant lens to distinguish the enduring forces driving global upheaval from short term turbulence</li> <li>• Hone ability to ensure geopolitical risk and opportunity are fully accounted for</li> <li>• Prepare your board to stay focused on strategic priorities</li> <li>• Develop the board-level perspective to identify where geopolitical shifts unlock business potential and ensure management is positioned to act</li> </ul>
November 6, 2026	Houston, TX	50/50 Women on Boards	<a href="#">The Houston Conversation on Board Leadership</a>	<ul style="list-style-type: none"> <li>• Hear from sitting corporate directors and senior executives who share real-world boardroom insight</li> <li>• Participate in focused table discussions led by a corporate board director</li> <li>• Build lasting connections with leaders in your region</li> </ul>
November 9 - 13, 2026	Fontainebleau, France	INSEAD- Executive Education	<a href="#">M&amp;As and Corporate Strategy</a>	<ul style="list-style-type: none"> <li>• Evaluate your business portfolio and determine the appropriate businesses to acquire, restructure or divest</li> <li>• Select acquisition targets that fill your capability gaps and fit with your corporate strategy</li> <li>• Evaluate acquisition opportunities by quantifying the value of the acquisition targets</li> <li>• Understand and choose different integration approaches for different acquisition targets</li> </ul>
March 15 - 19, 2027	Singapore			
May 24 - 28,	Fontainebleau,			

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2027	France			
November 10 - 11, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Driving Sustainability from the Boardroom-ESG Board Program</a>	<ul style="list-style-type: none"> <li>• Be ready to lead conversations and ask the right questions in and out of the boardroom by acquiring full ESG literacy</li> <li>• Identify and leverage ESG opportunities for the company's long-term success and reputation</li> <li>• Understand how ESG expands fiduciary duties and accountability</li> <li>• Gain experience handling difficult ESG conversations and respond to ESG crises</li> </ul>
May 24 - 25, 2027	Lausanne, Switzerland			
November 8 - 9, 2027	Lausanne, Switzerland			
November 12 - 13, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Role of the Chair</a>	<ul style="list-style-type: none"> <li>• Foster a productive chair-CEO relationship, to support and serve as a sounding board</li> <li>• Balance the chair's independent role of challenge and support with the CEO</li> <li>• Best practices for setting the board agenda</li> <li>• Linking the board and management</li> <li>• Effective board and committee operations</li> </ul>
June 3 - 4, 2027	Lausanne, Switzerland			
November 11 - 12, 2027	Lausanne, Switzerland			
November 12 - 13, 2026	New York, NY	Council of Institutional Investors & NYU School of Law - Institute for Corporate Governance & Finance	<a href="#">CII-NYU School of Law: Corporate Governance Bootcamp</a>	<ul style="list-style-type: none"> <li>• Cover foundations of corporate governance</li> <li>• Advanced topics in stewardship</li> </ul>
November 16 - 17, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Stakeholder Management for Boards</a>	<ul style="list-style-type: none"> <li>• Explore the role of key stakeholders and how to effectively engage with them</li> <li>• Gain a robust understanding of non-market players: The dynamics, risks, opportunities and how to add value</li> <li>• Navigate diverse and often incompatible stakeholder demands while aligning organizational purpose with key performance indicators</li> <li>• Learn how to ask the right questions and identify new opportunities in</li> </ul>
February 24 - 25, 2027	Lausanne, Switzerland			

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June 7 - 8, 2027	Lausanne, Switzerland			the nonmarket landscape
November 15 - 16, 2027	Lausanne, Switzerland			
November 16, 2026	San Diego, CA	50/50 Women on Boards	<a href="#">The San Diego Conversation on Board Leadership</a>	<ul style="list-style-type: none"> <li>• Hear from sitting corporate directors and senior executives who share real-world boardroom insight</li> <li>• Participate in focused table discussions led by a corporate board director</li> <li>• Build lasting connections with leaders in your region</li> </ul>
November 16 - 18, 2026	Manhattanville, NY	Columbia Business School	<a href="#">Strategic Value Creation Program</a>	<ul style="list-style-type: none"> <li>• Gain a comprehensive understanding of the entire business value chain by exploring seven key value drivers: Corporate purpose, the product market, human capital, materials and capacity, tech options, funding strategy and capital allocation, and stewardship and risk management</li> <li>• Develop the ability to critically assess a company's stated strategy and ensure it is robust and evidence-based</li> <li>• Learn to stress test strategic visions with concrete proof points of success</li> <li>• Enhance the ability to estimate future business prospects and navigate complex business environments effectively</li> </ul>
November 18 - 19, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Strategy Governance for Boards</a>	<ul style="list-style-type: none"> <li>• Understand the role of boards in strategy formulation and validation, and how it differs from the roles of the management team</li> <li>• Ensure that your leadership is in tune with external changes and develops and delivers a strategy that is relevant for today and tomorrow</li> <li>• Enhance organizational performance by ensuring that board governance mechanisms are aligned with your firm's strategic objectives</li> <li>• Examine case studies of strategy governance failures and learn how to navigate and sidestep common pitfalls</li> </ul>
February 26 - 27, 2027	Lausanne, Switzerland			
June 11 - 12, 2027	Lausanne, Switzerland			
September 27 - 28, 2027	Lausanne, Switzerland			
November 18 -	Lausanne,	IMD -	<a href="#">Team Dynamics</a>	<ul style="list-style-type: none"> <li>• Understand the formal behavior dictated to board members by</li> </ul>

Date(s) Offered	Location	Organization	Program Title and Website	Topics
19, 2026	Switzerland	International Institute for Management Development	<a href="#">for Boards</a>	<p>governance frameworks compared to the informal dynamics of a team</p> <ul style="list-style-type: none"> <li>• Explore unconscious assumptions and hidden motivations that can derail board work</li> <li>• Find the right balance for your board between supporting and challenging the CEO and executive team</li> <li>• Gain insights into your board's team dynamics and the behaviors required to improve team effectiveness</li> </ul>
April 26 - 27, 2027	Lausanne, Switzerland			
November 17 - 18, 2027	Lausanne, Switzerland			
November 20 - 21, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	<a href="#">Finance for Boards</a>	<ul style="list-style-type: none"> <li>• Explore the main determinants of value creation (operational and financial KPIs and the relevant value drivers)</li> <li>• Review the financials of several companies and make sense of the numbers</li> <li>• Discuss asset-based measures of financial performance (ROIC and/or ROCE) and market-related KPIs, such as PE and PEG ratios</li> <li>• Address cost of capital considerations (including WACC)</li> <li>• Address capital structure and risk appetite</li> <li>• Examine the determinants of capital structure choices</li> <li>• Review the options available to companies striving to finance a green transition</li> <li>• Understand the key success factors in M&amp;A and learn best-in-class practices</li> </ul>
February 22 - 23, 2027	Lausanne, Switzerland			
June 9 - 10, 2027	Lausanne, Switzerland			
November 19 - 20, 2027	Lausanne, Switzerland			
November 23 - 27, 2026	London, UK	London Business School	<a href="#">Valuation</a>	<ul style="list-style-type: none"> <li>• Equip yourself with rigorous valuation tools, and learn how to value real investment projects, stocks and bonds, and cross-border investments</li> <li>• Deepen your knowledge of assets and liabilities, make better financial decisions and discover how to value alternative assets</li> <li>• Benefit from hands-on technical know-how to calculate the cost of capital, value real assets and think about investment decisions</li> <li>• Develop an in-depth understanding of capital market behavior, risk and net present value</li> <li>• Equip yourself with rigorous valuation tools and learn to make sound judgement calls about the value of your business</li> <li>• Develop confidence to lead on restructuring, mergers and acquisitions, financing challenges and opportunities facing your organization</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
November 30 - December 4, 2026	Boston, MA	Harvard Business School- Executive Education	<a href="#">Women on Boards: Succeeding as a Corporate Director</a>	<ul style="list-style-type: none"> <li>• Explore the legal and regulatory environments affecting boards</li> <li>• Learn how to match your skills and talents to the board's specific needs</li> <li>• Understand the politics and avoid the pitfalls of corporate networks</li> <li>• Implement best practices of today's high functioning boards</li> <li>• Recognize the gender lens - how women are perceived in the boardroom</li> <li>• Disrupt the established lines of succession and how to become the winning candidate</li> </ul>
December 2 - 4, 2026	Fontainebleau, France	INSEAD- Executive Education	<a href="#">Leading from the Chair</a>	<ul style="list-style-type: none"> <li>• Achieve deeper understanding of how board and chair roles are changing and exchange best practices with international peers</li> <li>• Improve your ability to organize and conduct effective meetings</li> <li>• Acquire tools for coaching and developing the CEO and senior executives</li> <li>• Enhance your ability to challenge executives and board members through positive exchanges on the key issues that underpin corporate performance</li> <li>• Become better able to address pressures when facing a crisis</li> </ul>
June 14 - 16, 2027	Fontainebleau, France			
January 12 - 13, 2027	Key Biscayne, FL	PwC	<a href="#">Corporate Directors Exchange</a>	<ul style="list-style-type: none"> <li>• Brings together Fortune 1000 US public corporate directors to explore the latest business and governance perspectives</li> <li>• Hear from PwC leaders as well as distinguished industry leaders</li> <li>• Engage in small group peer discussions</li> </ul>
March 15 - 16, 2027	Half Moon Bay, CA			
February 2 - 3, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	<a href="#">Boards That Lead: Corporate Governance That Builds Value</a>	<ul style="list-style-type: none"> <li>• Understand the new role of the board</li> <li>• CEO and director selection</li> <li>• Design effective boards</li> <li>• How to succeed in the boardroom</li> <li>• Board principles</li> </ul>
March 1 - 4, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	<a href="#">Global Strategic Leadership</a>	<ul style="list-style-type: none"> <li>• Increase your capacity to formulate and execute global strategy</li> <li>• Build capabilities for leading and serving customers across national and international boundaries</li> <li>• Generate counterintuitive ideas around changing geopolitical realities</li> <li>• Engage in best-case/worst-case scenario planning to map out future situations that could affect your industry or organization</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
March 1 - 4, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	<a href="#">Corporate Governance: Essentials for a New Business Era</a>	<ul style="list-style-type: none"> <li>• Explore board opportunities for C-suite officers in areas including technology, human resources, and sustainability</li> <li>• Grasp how a director's role is changing in today's social, legal, and business environment</li> <li>• Learn how to present yourself as an attractive candidate for boards</li> <li>• Look inside the process for nominating, selecting, and onboarding directors</li> </ul>
March 8 - 10, 2027	Washington, D.C.	Council of Institutional Investors	<a href="#">CII Spring 2027 Conference</a>	<ul style="list-style-type: none"> <li>• Topics TBA</li> </ul>
<p><b>Live Virtual Module 1:</b> April 7, 2027</p> <p><b>In Person:</b> April 19 - 21, 2027</p> <p><b>Live Virtual Module 2:</b> May 19, 2027</p>	<p>Virtual</p> <p>Washington, D.C.</p> <p>Virtual</p>	UVA Darden - Executive Education & Lifelong Learning	<a href="#">Women in Leadership Program</a>	<ul style="list-style-type: none"> <li>• Expand knowledge of strategy, negotiation, communication and leadership</li> <li>• Manage conflict and drive change</li> <li>• Build and strengthen critical networks and partnerships</li> <li>• Anticipate future industry trends and predict their impact on your company's success</li> </ul>
April 25 - 27, 2027	Boston, MA	Harvard Business School- Executive Education	<a href="#">Advanced Corporate Director Seminar</a>	<ul style="list-style-type: none"> <li>• Keep up to date with latest insights from the field and academia to help you maximize your board's effectiveness</li> <li>• Re-examine your company's overall purpose and role in society</li> <li>• Study best practices in balancing shareholder and stakeholder needs</li> <li>• Gain new perspectives on diversity, equity, and inclusion at the corporate board level</li> <li>• Assess your board's readiness to meet emerging challenges</li> <li>• Must have completed one of the following programs: Making Corporate Boards More Effective, Audit Committees in a New Era of Governance, or Compensation Committees: New Challenges, New Solutions</li> </ul>
April 30 - May 1, 2027	Lausanne, Switzerland	IMD - International Institute for	<a href="#">Boards and Risks</a>	<ul style="list-style-type: none"> <li>• Identify and assess your organization's risks</li> <li>• Analyze how strategic risk can be assessed and managed</li> <li>• Gain techniques for setting risk appetite</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
September 29 - 30, 2027	Lausanne, Switzerland	Management Development		<ul style="list-style-type: none"> <li>Assess the risk behaviors of the board and management</li> <li>Evaluate the positive and negative implications of risks</li> </ul>
May 10 - 14, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	<a href="#">Women on Boards: Building Exceptional Leaders</a>	<ul style="list-style-type: none"> <li>Refine and enhance your professional brand to strengthen your board candidacy</li> <li>Determine which board opportunities are best for you and how to negotiate them</li> <li>Grasp fundamental obligations and duties of board members</li> </ul>
May 24 - 26, 2027	Fontainebleau, France	INSEAD- Executive Education	<a href="#">Crisis Management for Boards</a>	<ul style="list-style-type: none"> <li>Identify different crisis types and tailor strategic preparations and responses for each type</li> <li>Understand how external crises impact the economy and environment and track policies that mitigate these crises</li> <li>Analyze the role of social movements and political actions targeting specific industries and their implications for corporate governance and assess effective response strategies</li> <li>Identify and manage activities generating internal crises</li> <li>Discuss information collection for internal and external stakeholders understanding and the consequences of responses to each crisis</li> </ul>
June 28 - July 2, 2027	Fontainebleau, France	INSEAD- Executive Education	<a href="#">Corporate Strategy for Board Members</a>	<ul style="list-style-type: none"> <li>Profit dynamics in industries and industrial ecosystems</li> <li>How to construct a competitive advantage</li> <li>How to anticipate the opportunities of substitution and disruption</li> <li>Building critical mass and answering questions related to creating and winning in ecosystems</li> <li>The changing nature of the business environment</li> <li>The influence of the organization on strategy and on its environment</li> <li>Strategy making in an emerging digital world</li> <li>Exploring how the board can ensure that a well-structured process is in place</li> </ul>
July 6 - 9, 2027	San Diego, CA	Society for Corporate Governance	<a href="#">Society for Corporate Governance 2027 National Conference</a>	<ul style="list-style-type: none"> <li>Connect, communicate, and collaborate with peers and colleagues in the governance industry</li> <li>More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions</li> <li>CLE is provided for all sessions</li> </ul>
September 15 -	Denver, CO	Council of Institutional	<a href="#">CII Fall 2027</a>	<ul style="list-style-type: none"> <li>Topics TBA</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
17, 2027		Investors	<a href="#">Conference</a>	
June 28 - July 1, 2028	Atlanta, GA	Society for Corporate Governance	<a href="#">Society for Corporate Governance 2028 National Conference</a>	<ul style="list-style-type: none"> <li>• Connect, communicate, and collaborate with peers and colleagues in the governance industry</li> <li>• More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions</li> <li>• CLE is provided for all sessions</li> </ul>
On your own schedule	Virtual	DirectWomen	<a href="#">On-Demand Programs - DirectWomen</a>	<p>Recordings of past webinar events are available as a free resource. Recent webinar topics include:</p> <ul style="list-style-type: none"> <li>• Personal Branding for Your Boardroom Journey</li> <li>• Building a Board Ready Network</li> <li>• Building a Board Ready Career</li> <li>• Private Company Board Service</li> <li>• What Corporate Boards Need to Know</li> <li>• The Board's Crisis Management Role</li> <li>• International Corporate Board Service</li> </ul>
On your own schedule/Multiple Dates	Virtual	50/50 Women on Boards	<a href="#">50/50 Women on Boards Workshops</a>	<p>Virtual and interactive workshops with high-performing corporate directors and experienced faculty. Topics include:</p> <ul style="list-style-type: none"> <li>• What it takes to serve on a board and how to develop a roadmap to achieve your board goals</li> <li>• Showcase your skills and expertise with a strategically crafted board profile</li> <li>• Optimize your professional brand and LinkedIn profile</li> <li>• Bring career and board pursuit success to your corporation and invest in the growth and advancement of your female employees and clients</li> <li>• Connect with a wide network of alumni, faculty, and corporate directors</li> </ul>
Events throughout the year; Invitation only	In-person and virtual	G100	<a href="#">G100 BoardExcellence</a>	<ul style="list-style-type: none"> <li>• G100 provides directors with a platform for discussions that surface the most current thinking on the most pressing issues facing corporate boards</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">The Art of Directorship: Strategy &amp; Long-Term Value Creation</a>	<ul style="list-style-type: none"> <li>• Guidelines on how frequently strategy should be discussed among company leaders and the board</li> <li>• Examples of metrics and other information that directors should consider in order to facilitate the effective oversight of strategy by their board</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				<ul style="list-style-type: none"> <li>• How to apply leading practices, which contribute to an organization's long-term value, in the selection of board members and the CEO</li> <li>• How to evaluate whether a board is effectively overseeing its organization's strategy and stewarding the creation of long-term value</li> <li>• Effective questions to ask as a director in order to provide well-grounded input on strategy</li> <li>• The difference between board practices that facilitate and hinder the alignment of an organization's short-term and long-term strategies</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">The Art of Directorship: Adaptive Governance</a>	<ul style="list-style-type: none"> <li>• Practices that characterize the exercise of adaptive governance by a board of directors</li> <li>• Characteristics that tend to distinguish disruptive risks from more routine risks faced by organizations</li> <li>• Types of risk often considered to be disruptive</li> <li>• Common phrases used to categorize types of potentially disruptive risks</li> <li>• Strategies and practices that are likely to help a board more successfully confront and adapt to disruptive risks and their effects</li> <li>• The four elements of a risk-management framework</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">The Art of Directorship: CEO Succession</a>	<ul style="list-style-type: none"> <li>• NACD's guidelines for boards on when it is appropriate to discuss CEO succession planning among company leaders and the board</li> <li>• Ways to facilitate CEO succession planning discussions among the board</li> <li>• Opportunities for the board and company leaders to consider CEO succession in the context of company strategy</li> <li>• Risks in the CEO succession process</li> <li>• The intangible leadership qualities which NACD recommends boards assess in CEO candidates</li> <li>• Recommended strategies for a successful CEO transition</li> <li>• Differentiate between financial and nonfinancial metrics that may be used to set CEO compensation</li> <li>• Recommendations for how directors can position a new CEO for success</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Director Proficiency: Financial Oversight</a>	<ul style="list-style-type: none"> <li>• Learn why every director is expected to know the financial basics as a legal and practical matter and how that knowledge provides an opportunity</li> <li>• Cement your understanding of balance sheets, income statements, and cash flow statements, and learn how to begin analyzing them in</li> </ul>

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				<p>your role as a director</p> <ul style="list-style-type: none"> <li>• Primer on how to apply what you learn from the financial statements in the boardroom, with an emphasis on four areas: Asset management, profitability, cash flow management, and raising capital</li> <li>• Basic financial issues of high concern for publicly traded companies (or companies about to go public)</li> <li>• A glimpse ahead into more advanced matters of corporate finance and the role of auditors and the board's audit committee</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Directorship Essentials: Risk Oversight</a>	<ul style="list-style-type: none"> <li>• Distinguish the role of directors from the role of management in an organization's management and oversight of risk</li> <li>• Identify practices for delivering effective board oversight of risk and identify how to apply several of those practices in common situations</li> <li>• Name the role that each standing board committee (i.e., audit, compensation, nominating/governance) fulfills in delivering risk oversight</li> <li>• Choose effective questions to ask as a director to facilitate effective risk oversight by your board</li> <li>• Identify situations that may indicate whether an organization's board should improve its risk oversight</li> <li>• Define the terms "risk appetite" and "risk profile"</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Directorship Essentials: Compliance and Ethics</a>	<ul style="list-style-type: none"> <li>• Identify examples of a director's appropriate role in an organization's compliance and ethics program</li> <li>• Distinguish between poor and leading practices for effective oversight of an organization's compliance and ethics program</li> <li>• Identify the typical elements of an effective corporate compliance and ethics program</li> <li>• Recall laws and regulations that serve as frameworks for compliance and ethics programs, regardless of industry</li> <li>• Identify acts that are considered misconduct by board members and executives</li> <li>• Identify risks that emerge for organizations when their compliance and ethics program falters</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Cyber-Risk Oversight Certificate</a>	<ul style="list-style-type: none"> <li>• Overview of cybersecurity leadership</li> <li>• Effective cybersecurity structure and operations</li> <li>• Cybersecurity oversight for directors</li> <li>• Emerging Topics: AI and machine learning, 5G, new frameworks, cloud applications and security, supply chain risk and quantum</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				computing
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Governing Into the Future</a>	<ul style="list-style-type: none"> <li>• A framework for governing into the future</li> <li>• Audit committee blueprint</li> <li>• Compensation committee blueprint</li> <li>• Nominating and governance committee blueprint</li> <li>• Risk committee blueprint</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Director Professionalism</a>	<ul style="list-style-type: none"> <li>• Apply current governance expectations across strategy, risk, audit, culture, and stakeholder oversight</li> <li>• Connect strategy, risk, compliance, audit, and human capital oversight into cohesive board decisions</li> <li>• Develop governance skills that support effective board service at every stage of your career</li> </ul>
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	<a href="#">Additional Information on AI and Governance</a>	<p>The provided link includes a handful of articles on the following AI topics:</p> <ul style="list-style-type: none"> <li>• Technology leadership in the boardroom</li> <li>• Tuning corporate governance for AI adoption</li> <li>• The Board's playbook for navigating AI policy</li> <li>• The Board's role in artificial intelligence</li> <li>• What audit committees should know about artificial intelligence</li> <li>• Unlocking the power of artificial intelligence</li> <li>• Seeking ROI on GenAI</li> <li>• Board oversight of dynamic workplaces undergoing AI transformation</li> <li>• Artificial intelligence: the new frontier for board oversight</li> </ul>
On your own schedule	Virtual	Korn Ferry	<a href="#">Webinars</a>	<ul style="list-style-type: none"> <li>• On-demand webinars feature thought leadership and industry insights on a variety of topics including diversity, equity &amp; inclusion, ESG &amp; sustainability, workforce transformation and talent management</li> </ul>
On your own schedule	Virtual	Silicon Valley Directors Exchange	<a href="#">Webinars</a>	<p>Recordings of past webinar events are available as a free resource. Recent webinar topics include:</p> <ul style="list-style-type: none"> <li>• Ethical culture under pressure: board oversight in an era of scrutiny</li> <li>• Behind closed doors: the CEO-Board dynamic</li> <li>• Governance on the edge: hot topics &amp; hard questions for 2026</li> <li>• The 3AM call: is your board ready for the next cyber crisis?</li> <li>• Merger or mirage? what boards need to know now</li> <li>• The tangled web of international trade: current status of tariffs and the global supply chain</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				<ul style="list-style-type: none"> <li>• Board director liability and trends in D&amp;O</li> <li>• Hitching your wagon to the AI star: a strategic guide for board directors on AI risk &amp; reward</li> </ul>
On your own schedule	Virtual	KPMG	<a href="#">KPMG Board Leadership Center Webcast</a>	<p>Recordings of past webcast events are available as a free resource. Recent topics include:</p> <ul style="list-style-type: none"> <li>• Lesson from the 2026 proxy season</li> <li>• Calibrating the board's engagement strategy</li> <li>• On the 2026 board agenda</li> <li>• Geopolitics meets AI: Implications for board oversight</li> </ul>
On your own schedule	Podcasts	KPMG	<a href="#">KPMG Board Insights Podcast Series</a>	<ul style="list-style-type: none"> <li>• Trends and takeaways from the 2025 proxy season</li> <li>• A discussion with author and forensic accounting expert Kelly Richmond Pope</li> <li>• Climate on the board agenda</li> <li>• Sustainability</li> </ul>
On your own schedule	Virtual	Deloitte Dbriefs Webcast	<a href="#">Dbriefs Webcast</a>	<ul style="list-style-type: none"> <li>• Live and on-demand webcasts that provide insights on timely business issues, including regulatory updates, industry trends, and emerging risks. Webcasts are archived for 180 days after the live broadcast.</li> </ul>
On your own schedule	Virtual	Private Directors Association	<a href="#">Private Equity Portfolio Company Governance Course</a>	<ul style="list-style-type: none"> <li>• Insights on the changing competitive environment for private equity companies</li> <li>• Updates on fresh thinking about private equity company board composition</li> <li>• Overview of fiduciary responsibilities</li> <li>• Introduction to private equity imperatives and operations</li> <li>• Primer on private equity finance</li> <li>• Guide to boardroom behaviors</li> </ul>
On your own schedule	Virtual	Private Directors Association	<a href="#">ESOP Governance Essentials Course</a>	<ul style="list-style-type: none"> <li>• Describe what an ESOP is and outline the various ways this company structure can benefit a company and its employees</li> <li>• Discuss why ESOPs have been adopted by a growing number of companies in the US</li> <li>• Describe ESOP oversight by the Department of Labor and the implications of this for ESOP boards and trustees</li> <li>• Compare the similarities and differences between board oversight of ESOP boards versus public company and private company boards</li> <li>• Demonstrate awareness of the cultural and relationship skills needed to work effectively with internal and external stakeholders</li> </ul>

# GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				<ul style="list-style-type: none"> <li>• Accurately assess whether or not their soft skills are likely to make them a good match for an ESOP board</li> <li>• Outline the role of an ESOP trustee and clarify how the trustee role differs from the independent director and executive management roles</li> <li>• Discuss the board's oversight role in the financial management of ESOP-owned companies, including: A review of the company stock valuations, responding to acquisition offers, capital allocation/sustainability issues, and managing stock repurchase obligations</li> <li>• Appreciate the level of financial knowledge necessary for any director to contribute usefully to ESOP board business and be capable of assessing their skills against these criteria</li> <li>• Describe how and why boards of ESOPs retain various independent professional advisors who work with ESOPs</li> <li>• Describe why an independent director might find ESOP board work fulfilling and worthwhile or frustrating and perplexing</li> </ul>
On your own schedule	Podcasts	Private Directors Association	<a href="#">ESG Insights Podcast</a>	<p>In this podcast series you will hear leading private company directors explore new options and imperatives with a long-time expert in corporate integrity practices. Past podcasts include:</p> <ul style="list-style-type: none"> <li>• Governance changes in an interconnected world</li> <li>• ESG and new models for private company governance</li> <li>• ESG and the convergence of politics and business</li> </ul>

*Resources and trainings for women aspiring to be public company directors are provided by several organizations, such as [50/50 Women on Boards](#) and [Direct Women](#). Gibson Dunn attorneys serve in leadership roles at these organizations.*