

Director Education Opportunities - Updated October 2026

Date(s) Offered	Location	Organization	Program Title and Website	Topics
October 19 - 23, 2026 <i>Private board cohort & public board cohort options available</i>	Stanford, CA	Stanford Business School- Executive Education	Directors' Consortium	- Financial reporting, compensation, and fiduciary duties - Governance and liability risk - CEO succession and executive compensation - Board oversight - Mergers and acquisitions - ESG, stakeholder activism, and cybersecurity - Post-Covid-19 work management - Team building and group dynamics
October 20 - 21, 2026	New York, NY	The Wharton School of the University of Pennsylvania- Executive Education	CEO Academy	- Engage in candid discussions of business-critical topics with C-level peers - Share and learn in intimate conversations in a transparent, off-the-record environment - Learn about investor, employee, and public activism
October 21 - 24, 2026 July 14 - 17, 2027	Boston, MA Boston, MA	Harvard Business School- Executive Education	Making Corporate Boards More Effective	- Make the most of each board member's time, knowledge and experience - Contribute more meaningfully to corporate oversight and risk mitigation - Develop a more effective board structure, composition, and set of internal processes - Cultivate positive, trusting relationships within the board and with the management team
October 25 - 27, 2026 July 18 - 20, 2027	Boston, MA Boston, MA	Harvard Business School- Executive Education	Compensation and Human Capital Committees	- Examine critical market and regulatory issues impacting executive compensation - Develop practices linking executive rewards to corporate goals - Effectively assess the value created by the CEO and management team - Analyze how compensation structures affect corporate culture - Create and implement compensation committee processes that effectively consider all players and representatives involved
October 25 - 30,	Durham, NC	Duke Fuqua	Duke Executive Leadership Program	Amplify your leadership capabilities through a

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2026		School of Business		- blend of experiential learning, expert mentoring, and real-world simulations - Leverage a holistic approach to leadership development, integrating advanced decision-making frameworks, strategic problem-solving techniques, and a focus on personal leadership styles - Immerse yourself in a dynamic learning environment and develop the tools and know-how to navigate complex business landscapes with confidence and agility
October 26 - 30, 2026	Ann Arbor, MI	Ross School of Business, University of Michigan	Strategic Leaders Program: Vision, Strategy, and Managing the Organization to Drive Results	- Learn how to improve the bottom line through increased employee motivation and engagement - Gain proven methods for communicating and cascading strategy effectively across your organization - Engage in personalized coaching that will build upon your strengths and empower you to take on any personal or professional challenge - Increase your ability to perform well under pressure
October 26 - 30, 2026	Abu Dhabi, UAE	INSEAD-Executive Education	Aspiring Directors Programme	- Understand the main corporate governance systems - Main institutions, roles, and processes in corporate governance - Understand the different types of directors - Board fundamentals of responsibility and effectiveness - Board dynamics and efficiency - Board structure and the role of committees - Finance literacy for directors - Understand the job market for board directors - New challenges for directors, including diversity, sustainability, and digital
March 15 - 19, 2027	Fontainebleau, France			
June 21 - 25, 2027	Singapore			
<u>October 2026</u> (Waitlist only) Module 1 & 2: October 26 - 30,	Module 1 - Abu Dhabi, UAE	INSEAD-Executive Education	International Directors Programme	- Board fundamentals, including responsibility, effectiveness, decision making, and strategy - Board dynamics, efficiency, and the role of

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2026				committees
January 11 - 15, 2027	Module 2 - Fontainebleau, France			Director and board development
<u>November 2026 (Full)</u> Module 1, 2, & 3: November 30 - December 3, 2026 March 8 - 11, 2027 June 7 - 9, 2027	Fontainebleau, France			
<u>January 2027 (Waitlist only)</u> Module 1, 2, & 3: January 18 - 21, 2027 April 26 - 29, 2027 June 10 - 12, 2027	Fontainebleau, France			
<u>April 2027</u> Module 1, 2, & 3: April 12 - 15, 2027 June 21 - 24,	Fontainebleau, France			

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2027				
October 25 - 27, 2027	Fontainebleau, France			
<u>May 2027</u> Module 1, 2, & 3: May 31 - June 3, 2027				
September 13 - 16, 2027				
October 28 - 30, 2027				
<u>June 2027</u> Module 1, 2, & 3: June 7 - 10, 2027	Module 1 - Singapore Module 2 - Fontainebleau, France			
September 6 - 9, 2027	Module 3 - Singapore			
December 6 - 8, 2027				
<u>June 2027</u> Module 1, 2, & 3: June 9 - 12, 2027	Singapore			
October 4 - 7, 2027				
December 9 - 12, 2027				

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
October 26 - November 29, 2026	Virtual	IMD - International Institute for Management Development	Mastering Board Governance	• Gain a solid understanding of how governance drives organizational performance • Expand your knowledge of the role and responsibilities of a board and all other governance participants and stakeholders • Know how to identify and assess the four underlying pillars of board effectiveness using a concrete framework • Learn how to proactively identify governance risks and mitigate them effectively • Explore core areas of board work such as strategy, risks, stakeholders, M&A, succession, ESG and stewardship
February 15 - March 21, 2027	Virtual			
May 14 - June 20, 2027	Virtual			
October 20 - November 28, 2027	Virtual			
October 27 - 30, 2026	Manhattanville, NY	Columbia Business School	Aspiring Board Directors Program	• Board responsibilities, fiduciary duties, committee leadership, and the line between oversight and management • Evaluating corporate strategy and challenging management assumptions • Financial literacy for directors • Audit, compensation, and CEO succession committee responsibilities • Assessing board and company culture • Board recruiting, the director résumé, and navigating search firms and interviews
April 12 - 15, 2027	Manhattanville, NY			
<u>2026 Session:</u> Virtual Portion: October 27, 2026 In Person Portion: November 2 - 6, 2026 <u>2027 Session:</u> Virtual Portion:	Blended Program - In-Person & Virtual Chicago, IL	Kellogg School of Management- Executive Education	Family Enterprise Boards	• Define the board's role in understanding family business strategy • Explore how board decisions differ for a family enterprise • Understand the challenges of selecting family and non-family directors • Learn to effectively link the board with the family • Board best practices in family enterprises

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
October 26, 2027 In Person Portion: November 1 - 5, 2027	Evanston, IL			
October 28 - 30, 2026 July 21 - 23, 2027	Boston, MA Boston, MA	Harvard Business School- Executive Education	Audit and Risk Committees https://www.exed.hbs.edu/audit-risk-committees	• Leverage strong internal controls to promote growth • Strategic financial reporting • Audit committee processes and relationships with stakeholders • Transparency and investor communication • Build a strong risk management infrastructure • Measure performance of ethics and compliance
November 2 - 6, 2026 May 10 - 14, 2027	Philadelphia, PA Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	Effective Decision Making: Thinking Critically and Rationally	• Rule-based decision making • Combining opinions • Thinking ethically • Judgment and decision making: The logic of chance • Trust and Cooperation • Power of negative thinking • Decision hygiene • The role of data in decision making • Group decision making
November 2 - 5, 2026 June 7 - 10, 2027	Evanston, IL Evanston, IL	Kellogg School of Management- Executive Education	Corporate Governance: Effectiveness and Accountability in the Boardroom	• Develop a deeper understanding of board governance models • Analyze the role of the board vis-à-vis management, internal and external auditors, and other outside advisors • Understand how to navigate boardroom conflicts • Engage in a “board in crisis” case simulation • Study the legal and ethical challenges faced by today’s boards in areas such as executive compensation • Become conversant in current boardroom topics such as cybersecurity and activist investors

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
November 2 - 3, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Digital and AI Transformation for Boards	• Understand the potential impact of digital technologies on your company's performance • Examine what it takes to become a digital and AI-savvy director • Understand how to leverage opportunities, manage digital risks and address the ethical implications of digital and AI technologies • Identify the right questions, challenge assumptions, and make informed decisions to ensure the board drives sustainable growth and resilience
April 28 - 29, 2027	Lausanne, Switzerland			
October 1 - 2, 2027	Lausanne, Switzerland			
November 4 - 5, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Geopolitics for Boards	• Develop a board-relevant lens to distinguish the enduring forces driving global upheaval from short-term turbulence • Hone ability to ensure geopolitical risk and opportunity are fully accounted for • Prepare your board to stay focused on strategic priorities • Develop the board-level perspective to identify where geopolitical shifts unlock business potential and ensure management is positioned to act
November 6, 2026	Houston, TX	50/50 Women on Boards	The Houston Conversation on Board Leadership	• Hear from sitting corporate directors and senior executives who share real-world boardroom insight • Participate in focused table discussions led by a corporate board director • Build lasting connections with leaders in your region
November 9 - 13, 2026	Fontainebleau, France	INSEAD- Executive Education	M&As and Corporate Strategy	• Evaluate your business portfolio and determine the appropriate businesses to acquire, restructure or divest • Select acquisition targets that fill your capability gaps and fit with your corporate strategy • Evaluate acquisition opportunities by quantifying the value of the acquisition targets
March 15 - 19, 2027	Singapore			

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
May 24 - 28, 2027	Fontainebleau, France			Understand and choose different integration approaches for different acquisition targets
November 10 - 11, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Driving Sustainability from the Boardroom-ESG Board Program	- Be ready to lead conversations and ask the right questions in and out of the boardroom by acquiring full ESG literacy - Identify and leverage ESG opportunities for the company's long-term success and reputation - Understand how ESG expands fiduciary duties and accountability - Gain experience handling difficult ESG conversations and respond to ESG crises
May 24 - 25, 2027	Lausanne, Switzerland			
November 8 - 9, 2027	Lausanne, Switzerland			
November 12 - 13, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Role of the Chair	- Foster a productive chair-CEO relationship, to support and serve as a sounding board - Balance the chair's independent role of challenge and support with the CEO - Best practices for setting the board agenda - Linking the board and management - Effective board and committee operations
June 3 - 4, 2027	Lausanne, Switzerland			
November 11 - 12, 2027	Lausanne, Switzerland			
November 12 - 13, 2026	New York, NY	Council of Institutional Investors & NYU School of Law - Institute for Corporate Governance & Finance	CII-NYU School of Law: Corporate Governance Bootcamp	- Cover foundations of corporate governance - Advanced topics in stewardship
November 12, 2026 - March 19, 2027	Blended Program - Virtual & In-Person <i>*In-Person - Ann Arbor, MI</i>	Ross School of Business, University of Michigan	Board Director Program - Michigan Ross	- Develop a deep understanding of governance structures, fiduciary duties, and the roles of board members in ensuring organizational accountability. - Learn to oversee corporate strategy, balance short-term performance with long-term growth, and navigate complex decision-making scenarios.

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				• Gain proficiency in interpreting financial statements, evaluating key performance indicators, and assessing financial risks. • Identify and mitigate operational, financial, and compliance risks while understanding the impact of emerging financial technologies. • Understand the role of emerging technologies, cybersecurity threats, and data privacy regulations in corporate strategy and governance. • Enhance communication, improve decision-making processes, and implement best practices for high-performing boards. • Learn how to build diverse board cultures, implement succession planning strategies, and foster inclusive leadership.
November 13 - 14, 2026	Fontainebleau, France	INSEAD Corporate Governance Centre	INSEAD Directors Forum: Boards of Tomorrow – Shaping the Future of Governance	• How boards should evolve and adapt their way of working in a rapidly changing world • Debate among directors, academics, and governance experts • Includes the INSEAD certified directors celebration and INSEAD Directors Network AGM
November 16 - 17, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Stakeholder Management for Boards	• Explore the role of key stakeholders and how to effectively engage with them • Gain a robust understanding of non-market players: The dynamics, risks, opportunities and how to add value • Navigate diverse and often incompatible stakeholder demands while aligning organizational purpose with key performance indicators • Learn how to ask the right questions and identify new opportunities in the nonmarket landscape
February 24 - 25, 2027	Lausanne, Switzerland			
June 7 - 8, 2027	Lausanne, Switzerland			
November 15 - 16, 2027	Lausanne, Switzerland			
November 16,	San Diego, CA	50/50 Women	The San Diego Conversation on Board	• Hear from sitting corporate directors and senior executives who share real-world

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2026		on Boards	Leadership	boardroom insight • Participate in focused table discussions led by a corporate board director • Build lasting connections with leaders in your region
November 17 - 19, 2026	Manhattanville, NY	Columbia Business School	Strategic Value Creation Program	• Gain a comprehensive understanding of the entire business value chain by exploring seven key value drivers: Corporate purpose, the product market, human capital, materials and capacity, tech options, funding strategy and capital allocation, and stewardship and risk management • Develop the ability to critically assess a company's stated strategy and ensure it is robust and evidence-based • Learn to stress test strategic visions with concrete proof points of success • Enhance the ability to estimate future business prospects and navigate complex business environments effectively
May 5 - 7, 2027	Manhattanville, NY			
November 18 - 19, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Strategy Governance for Boards	• Understand the role of boards in strategy formulation and validation, and how it differs from the roles of the management team • Ensure that your leadership is in tune with external changes and develops and delivers a strategy that is relevant for today and tomorrow • Enhance organizational performance by ensuring that board governance mechanisms are aligned with your firm's strategic objectives • Examine case studies of strategy governance failures and learn how to navigate and sidestep common pitfalls
February 26 - 27, 2027	Lausanne, Switzerland			
June 11 - 12, 2027	Lausanne, Switzerland			
September 27 - 28, 2027	Lausanne, Switzerland			
November 18 - 19, 2026	Lausanne, Switzerland	IMD - International Institute for Management	Team Dynamics for Boards	• Understand the formal behavior dictated to board members by governance frameworks compared to the informal dynamics of a team • Explore unconscious assumptions and hidden motivations that can derail board work
April 26 - 27,	Lausanne,			

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2027	Switzerland	Development		- Find the right balance for your board between supporting and challenging the CEO and executive team - Gain insights into your board's team dynamics and the behaviors required to improve team effectiveness
November 17 - 18, 2027	Lausanne, Switzerland			
November 6 - 7, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Finance for Boards	- Explore the main determinants of value creation (operational and financial KPIs and the relevant value drivers) - Review the financials of several companies and make sense of the numbers - Discuss asset-based measures of financial performance (ROIC and/or ROCE) and market-related KPIs, such as PE and PEG ratios - Address cost of capital considerations (including WACC) - Address capital structure and risk appetite - Examine the determinants of capital structure choices - Review the options available to companies striving to finance a green transition - Understand the key success factors in M&A and learn best-in-class practices
February 22 - 23, 2027	Lausanne, Switzerland			
June 9 - 10, 2027	Lausanne, Switzerland			
November 19 - 20, 2027	Lausanne, Switzerland			
November 23 - 26, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	High Performance Boards	- Optimize board performance by identifying the best practices and gaining the tools to implement them to maximize board effectiveness - Foster a positive board culture by cultivating a constructive and collaborative board environment for enhanced governance - Ensure seamless succession by strategically planning and managing leadership transitions for long-term success - Manage risks, opportunities and crises by evaluating risks and opportunities, and master crisis management techniques - Elevate your board's strategic capacity
March 1 - 4, 2027	Lausanne, Switzerland			
May 10 - 13, 2027	Lausanne, Switzerland			
June 14 - 17, 2027	Lausanne, Switzerland			

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
October 4 - 7, 2027	Lausanne, Switzerland			
November 22 - 25, 2027	Lausanne, Switzerland			
November 23 - 27, 2026	London, UK	London Business School	Valuation	• Learn how to value real investment projects, stocks and bonds, and cross-border investments • Deepen your knowledge of assets and liabilities, make better financial decisions and discover how to value alternative assets • Benefit from hands-on technical know-how to calculate the cost of capital, value real assets and think about investment decisions • Develop an in-depth understanding of capital market behavior, risk and net present value • Equip yourself with rigorous valuation tools and learn to make sound judgment calls about the value of your business • Develop confidence to lead on restructuring, mergers and acquisitions, financing challenges and opportunities facing your organization
November 30 - December 4, 2026	Boston, MA	Harvard Business School-Executive Education	Women on Boards: Succeeding as a Corporate Director	• Explore the legal and regulatory environments affecting boards • Learn how to match your skills and talents to the board's specific needs • Understand the politics and avoid the pitfalls of corporate networks • Implement best practices of today's high functioning boards • Recognize the gender lens - how women are perceived in the boardroom • Disrupt the established lines of succession and how to become the winning candidate
December 1 - 3,	Manhattanville,	Columbia	Empowering the Board with AI	• Use AI to analyze public and internal

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2026	NY	Business School		information independently of management-prepared reporting • Identify emerging risks and competitive threats earlier • Apply AI across audit, compensation, finance/deal, nominating and governance, and risk committees • Responsible AI governance, including legal, privacy, confidentiality, and ethical considerations
December 1 - 4, 2026	Fontainebleau, France	INSEAD-Executive Education	AI for Boards	• Understand the foundations of AI and how it creates strategic value • Assess the organization's AI capabilities from a board perspective • Strengthen data-driven and AI-informed decision making to challenge management effectively • Oversee ethical, societal, and regulatory AI risks • Develop an action plan to strengthen AI oversight in your board's context
June 14 - 17, 2027	Singapore			
December 2 - 4, 2026	Fontainebleau, France	INSEAD-Executive Education	Leading from the Chair	• Achieve deeper understanding of how board and chair roles are changing and exchange best practices with international peers • Improve your ability to organize and conduct effective meetings • Acquire tools for coaching and developing the CEO and senior executives • Enhance your ability to challenge executives and board members through positive exchanges on the key issues that underpin corporate performance • Become better able to address pressures when facing a crisis
June 14 - 16, 2027	Fontainebleau, France			
January 2027* <i>*Specific dates TBD</i>	Key Biscayne, FL	PwC	The Director's Table	• Director-led roundtable event for Fortune 250 directors • Engage in private peer-to-peer dialogues on key governance issues

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
May 4 - 5, 2027	New York, NY			Learn to swiftly identify trends, explore solutions, and develop lasting relationships
October 5 - 6, 2027	New York, NY			
January 12 - 13, 2027	Key Biscayne, FL	PwC	Corporate Directors Exchange	- Brings together Fortune 1000 US public corporate directors to explore the latest business and governance perspectives - Hear from PwC leaders as well as distinguished industry leaders - Engage in small group peer discussions
March 15 - 16, 2027	Half Moon Bay, CA			
January 14 - 15, 2027	Lausanne, Switzerland	IMD - International Institute for Management Development	Programme d'Excellence en Gouvernance des Conseils d'Administration (in French)	- French-language program designed with the Swiss Board Institute, with a focus on French-speaking Switzerland - Foundations of effective governance and the four pillars of board effectiveness - Board–management relationship, risk, and strategy - Crisis management and CEO performance and succession - Governing digitalization, AI, and data ethics
March 5, 2027	Lausanne, Switzerland			
February 2 - 3, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	Boards That Lead: Corporate Governance That Builds Value	- Understand the new role of the board - CEO and director selection - Design effective boards - How to succeed in the boardroom - Board principles
February 22 - 25, 2027	Manhattanville, NY	Columbia Business School	Corporate Governance Program: Developing Exceptional Board Leaders	- Appreciate value creation via financial statements - Harness finance to realize the company's strategy - Minimize financial reporting risks as a member of the audit committee - Minimize the threat of litigation for the board and the company - Incentivize the CEO to create long-term sustainable value as a member of the
May 24 - 27, 2027	Manhattanville, NY			

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				- compensation committee • Plan for the succession of the CEO • Benchmark against best practices of corporate governance • Implement best practices for private and early-stage boards • Anticipate and prepare for the next activist challenge • Increase the board's visibility into disruptive technologies and business models • Leverage diversity and inclusion to create long-term value • Board résumé workshop • Board recruiting and interviewing process
March 1 - 4, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania-Executive Education	Global Strategic Leadership	• Increase your capacity to formulate and execute global strategy • Build capabilities for leading and serving customers across national and international boundaries • Generate counterintuitive ideas around changing geopolitical realities • Engage in best-case/worst-case scenario planning to map out future situations that could affect your industry or organization
March 1 - 4, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania-Executive Education	Corporate Governance: Essentials for a New Business Era	• Explore board opportunities for C-suite officers in areas including technology, human resources, and sustainability • Grasp how a director's role is changing in today's social, legal, and business environment • Learn how to present yourself as an attractive candidate for boards • Look inside the process for nominating, selecting, and onboarding directors
March 8 - 10, 2027	Washington, D.C.	Council of Institutional Investors	CII Spring 2027 Conference	• Topics TBA

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
Virtual Kick-off: March 8, 2027	Virtual	IMD - International Institute for Management Development	Certificate in Board Governance (CAS)	- Accredited Certificate of Advanced Studies (10 ECTS) focused on Swiss and European governance - Board duties, finance for boards, and audit committee practices - Boardroom practices across ownership models, including investor, SME, and family governance - Strategy, ESG, M&A, AI and cybersecurity, and geopolitics - Executive compensation, board effectiveness, and CEO and board succession - Build a board CV and define your board positioning
Module 1: March 19 - 21, 2027	Lausanne, Switzerland			
Module 2: April 16 - 18, 2027	Zurich, Switzerland			
Module 3: May 28 - 30, 2027	Basel, Switzerland			
Module 4: September 10 - 12, 2027	Zurich, Switzerland			
Module 5: October 15 - 17, 2027	Lausanne, Switzerland			
<u>2027 Session (Spring):</u> Virtual Portion: March 9, 2027 In Person Portion: March 15 - 19, 2027	Blended Program - In-Person & Virtual Miami, FL	Kellogg School of Management- Executive Education	Governing Family Enterprises	- Define the roles and responsibilities of owners, directors, board chairs, the executive team and the family council - Improve the board's effectiveness - Learn about critical governance policies needed to sustain the relationship between the enterprise and the family - Learn how a common vision can unite family owners in a long-term commitment to continuity

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
<u>2027 Session (Fall):</u> Virtual Portion: September 28, 2027 In Person Portion: October 4 - 8, 2027	Evanston, IL			- Learn how governance can be used to gain trust among family owners, directors and top management - Leverage governance as a key competitive advantage of family business
March 15 - 19, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	Executive Influence: Increasing Your Impact with Persuasion and Power	- Leverage an extensive toolkit to build vital skills like persuasion, networks, and coalitions - Learn how to sway others to your point of view regardless of reporting structure - Recognize situational and environmental factors that constrain and convey power - Better understand the ethics behind deploying power - Better appreciate the necessity of organizational politics, and develop the ability to engage them with integrity
March 18 - 19, 2027	Washington, D.C.	National Association of Corporate Directors (NACD)	NACD Master Class: Technology & Innovation Oversight	- Board oversight of emerging technologies such as AI, blockchain, and quantum computing - Distinguish disruption from transformation - Governance frameworks for AI, including ethics, legal compliance, and risk management - Oversight of data quality, privacy, security, and intellectual property - Oversight of innovation programs and corporate venture capital - Designed for experienced directors; exclusive to NACD members
Module 1: Leadership and Finance April 25 - May 7,	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive	Owner/President/CEO Program	- Designed for leaders of established, often founder-led or family-owned companies - Three immersive in-person modules in Philadelphia and San Francisco - Curated electives and personalized executive

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2027 Module 2: Innovation January 23 - 27, 2028 Module 3: Legacy and Growth June 5 - 15, 2028	San Francisco, CA Philadelphia, PA	Education		coaching • Wharton alumni status upon completion
Live Virtual Module 1: April 7, 2027 In Person: April 19 - 21, 2027 Live Virtual Module 2: May 19, 2027	Virtual Washington, D.C. Virtual	UVA Darden - Executive Education & Lifelong Learning	Women in Leadership Program	• Expand knowledge of strategy, negotiation, communication and leadership • Manage conflict and drive change • Build and strengthen critical networks and partnerships • Anticipate future industry trends and predict their impact on your company's success
April 12 - 16, 2027	Fontainebleau, France	INSEAD-Executive Education	Value Creation for Owners and Directors	• Develop skills and knowledge for highly effective ownership and board membership • Work in partnership with managers and challenge them to effectively drive performance and long-term value • Identify key risk domains, develop effective risk management strategies and processes, and manage obsolescence and disruption to strengthen resilience and sustain value creation • Understand biases and their impact on value creation
April 25 - 27,	Boston, MA	Harvard Business	Advanced Corporate Director Seminar	• Keep up to date with latest insights from the field and academia to help you maximize your

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
2027		School-Executive Education		board's effectiveness • Re-examine your company's overall purpose and role in society • Study best practices in balancing shareholder and stakeholder needs • Shape your company's AI and digital transformation strategy and ethics • Assess your board's readiness to meet emerging challenges • Must have completed one of the following programs: Making Corporate Boards More Effective, Audit Committees in a New Era of Governance, or Compensation Committees: New Challenges, New Solutions
April 28 - May 1, 2027	Boston, MA	Harvard Business School-Executive Education	Preparing to Be a Corporate Director	• Examine the fundamentals of corporate governance and prepare to confidently assume the role of a board director • Understand key legal responsibilities and fiduciary duties • Add value to an organization as you oversee its leadership and strategic direction • Balance shareholder demands with those of other stakeholders in driving long-term performance • Evaluate opportunities and perform due diligence before joining a board • Develop a personal strategy for integrating board service into a director's career or retirement
November 9 - 10, 2026	Lausanne, Switzerland	IMD - International Institute for Management Development	Boards and Risks	• Identify and assess your organization's risks • Analyze how strategic risk can be assessed and managed • Gain techniques for setting risk appetite • Assess the risk behaviors of the board and management • Evaluate the positive and negative implications of risks
April 30 - May 1, 2027	Lausanne, Switzerland			
September 29 - 30, 2027	Lausanne, Switzerland			

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
May 6, 2027	New York, NY	PwC	Committee Peer Exchanges	• Program for F1000 US public company directors • Centered around small, peer group discussions • Focus on key issues committees face in fulfilling their responsibilities
May 10 - 14, 2027	Philadelphia, PA	The Wharton School of the University of Pennsylvania- Executive Education	Women on Boards: Building Exceptional Leaders	• Refine and enhance your professional brand to strengthen your board candidacy • Determine which board opportunities are best for you and how to negotiate them • Grasp fundamental obligations and duties of board members
May 13 - 14, 2027	Lausanne, Switzerland	IMD - International Institute for Management Development	Women on Boards	• Refine your leadership brand and get personalized feedback on how to strategically position yourself as a compelling candidate • Understand the unique gymnastics of the boardroom environment, and how to navigate gender-based biases and expectations with confidence • Find your unique voice and value. Learn how to confidently articulate your worth in boardroom discussions, and influence decisions with charisma, clarity, and impact • Create an action plan for success with the guidance of your personal mentor to prepare you for your next board position, and gain exposure to a leading executive search firm for board positions
September 16 - 17, 2027	Lausanne, Switzerland			
May 24 - 27, 2027	Fontainebleau, France	INSEAD- Executive Education	Women Leaders Programme	• How to lead in an uncertain world • Developing voice and driving career success • Drive personal and professional change
May 24 - 26, 2027	Fontainebleau, France	INSEAD- Executive Education	Crisis Management for Boards	• Identify different crisis types and tailor strategic preparations and responses for each type • Understand how external crises impact the economy and environment and track policies that mitigate these crises • Analyze the role of social movements and

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				political actions targeting specific industries and their implications for corporate governance and assess effective response strategies • Identify and manage activities generating internal crises • Discuss information collection for internal and external stakeholders' understanding and the consequences of responses to each crisis
June 14 - 16, 2027	Stanford, CA	Stanford Law School	32nd Annual Stanford Directors' College	• The board's role in setting business strategy, ESG, CEO succession • Techniques for controlling legal liability • Challenges posed by activist investors • Boardroom dynamics • The state of the macroeconomy • The politicization of the corporation • Ransomware and cybersecurity threats
June 17 - 20, 2027	Lausanne, Switzerland	IMD - International Institute for Management Development	IMD-Egon Zehnder Board Summit	• Engage with a carefully select group of chairs and board members across industries, geographies and ownership structures • Combine the latest governance thinking with real boardroom experience from leading academics and board leadership experts • Learn from accomplished chairs of major global companies who shape the curriculum and actively contribute throughout the summit
June 28 - July 2, 2027	Fontainebleau, France	INSEAD- Executive Education	Corporate Strategy for Board Members	• Profit dynamics in industries and industrial ecosystems • How to construct a competitive advantage • How to anticipate the opportunities of substitution and disruption • Building critical mass and answering questions related to creating and winning in ecosystems • The changing nature of the business environment • The influence of the organization on strategy and on its environment

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				• Strategy making in an emerging digital world • Exploring how the board can ensure that a well-structured process is in place
June 22 - 25, 2027	San Diego, CA	Society for Corporate Governance	Society for Corporate Governance 2027 National Conference	• Connect, communicate, and collaborate with peers and colleagues in the governance industry • More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions • CLE is provided for all sessions
September 15 - 17, 2027	Denver, CO	Council of Institutional Investors	CII Fall 2027 Conference	• Topics TBA
June 28 - July 1, 2028	Atlanta, GA	Society for Corporate Governance	Society for Corporate Governance 2028 National Conference	• Connect, communicate, and collaborate with peers and colleagues in the governance industry • More than 40 topics presented in plenary and breakout sessions, with an exhibit hall for attendees to seek services, products, and solutions • CLE is provided for all sessions
On your own schedule	Virtual	DirectWomen	On-Demand Programs - DirectWomen	Recordings of past webinar events are available as a free resource. Recent webinar topics include: • Personal Branding for Your Boardroom Journey • Building a Board Ready Network • Building a Board Ready Career • Private Company Board Service • What Corporate Boards Need to Know • The Board's Crisis Management Role • International Corporate Board Service
On your own schedule/Multiple Dates	Virtual	50/50 Women on Boards	50/50 Women on Boards Workshops	Virtual and interactive workshops with high-performing corporate directors and experienced faculty. Topics include:

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				• What it takes to serve on a board and how to develop a roadmap to achieve your board goals • Showcase your skills and expertise with a strategically crafted board profile • Optimize your professional brand and LinkedIn profile • Bring career and board pursuit success to your corporation and invest in the growth and advancement of your female employees and clients • Connect with a wide network of alumni, faculty, and corporate directors
Events throughout the year; Invitation only	In-person and virtual	G100	G100 BoardExcellence	• G100 provides directors with a platform for discussions that surface the most current thinking on the most pressing issues facing corporate boards
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	The Art of Directorship: Strategy & Long-Term Value Creation	• Guidelines on how frequently strategy should be discussed among company leaders and the board • Examples of metrics and other information that directors should consider in order to facilitate the effective oversight of strategy by their board • How to apply leading practices, which contribute to an organization's long-term value, in the selection of board members and the CEO • How to evaluate whether a board is effectively overseeing its organization's strategy and stewarding the creation of long-term value • Effective questions to ask as a director in order to provide well-grounded input on strategy • The difference between board practices that facilitate and hinder the alignment of an organization's short-term and long-term strategies

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	The Art of Directorship: Adaptive Governance	• Practices that characterize the exercise of adaptive governance by a board of directors • Characteristics that tend to distinguish disruptive risks from more routine risks faced by organizations • Types of risk often considered to be disruptive • Common phrases used to categorize types of potentially disruptive risks • Strategies and practices that are likely to help a board more successfully confront and adapt to disruptive risks and their effects • The four elements of a risk-management framework
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	The Art of Directorship: CEO Succession	• NACD's guidelines for boards on when it is appropriate to discuss CEO succession planning among company leaders and the board • Ways to facilitate CEO succession planning discussions among the board • Opportunities for the board and company leaders to consider CEO succession in the context of company strategy • Risks in the CEO succession process • The intangible leadership qualities which NACD recommends boards assess in CEO candidates • Recommended strategies for a successful CEO transition • Differentiate between financial and nonfinancial metrics that may be used to set CEO compensation • Recommendations for how directors can position a new CEO for success
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Director Proficiency: Financial Oversight	• Learn why every director is expected to know the financial basics as a legal and practical matter and how that knowledge provides an opportunity • Cement your understanding of balance sheets, income statements, and cash flow

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				statements, and learn how to begin analyzing them in your role as a director • Primer on how to apply what you learn from the financial statements in the boardroom, with an emphasis on four areas: Asset management, profitability, cash flow management, and raising capital • Basic financial issues of high concern for publicly traded companies (or companies about to go public) • A glimpse ahead into more advanced matters of corporate finance and the role of auditors and the board's audit committee
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Directorship Essentials: Risk Oversight	• Distinguish the role of directors from the role of management in an organization's management and oversight of risk • Identify practices for delivering effective board oversight of risk and identify how to apply several of those practices in common situations • Name the role that each standing board committee (i.e., audit, compensation, nominating/governance) fulfills in delivering risk oversight • Choose effective questions to ask as a director to facilitate effective risk oversight by your board • Identify situations that may indicate whether an organization's board should improve its risk oversight • Define the terms "risk appetite" and "risk profile"
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Directorship Essentials: Compliance and Ethics	• Identify examples of a director's appropriate role in an organization's compliance and ethics program • Distinguish between poor and leading practices for effective oversight of an organization's compliance and ethics program • Identify the typical elements of an effective

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				- corporate compliance and ethics program - Recall laws and regulations that serve as frameworks for compliance and ethics programs, regardless of industry - Identify acts that are considered misconduct by board members and executives - Identify risks that emerge for organizations when their compliance and ethics program falters
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Cyber-Risk Oversight Certificate	- Overview of cybersecurity leadership - Effective cybersecurity structure and operations - Cybersecurity oversight for directors - Emerging Topics: AI and machine learning, 5G, new frameworks, cloud applications and security, supply chain risk and quantum computing
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Governing Into the Future	- A framework for governing into the future - Audit committee blueprint - Compensation committee blueprint - Nominating and governance committee blueprint - Risk committee blueprint
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Director Professionalism	- Apply current governance expectations across strategy, risk, audit, culture, and stakeholder oversight - Connect strategy, risk, compliance, audit, and human capital oversight into cohesive board decisions - Develop governance skills that support effective board service at every stage of your career
On your own schedule	Virtual	National Association of Corporate Directors (NACD)	Additional Information on AI and Governance	The provided link includes a handful of articles on the following AI topics: - Technology leadership in the boardroom - Tuning corporate governance for AI adoption - The Board's playbook for navigating AI policy - The Board's role in artificial intelligence

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				• What audit committees should know about artificial intelligence • Unlocking the power of artificial intelligence • Seeking ROI on GenAI • Board oversight of dynamic workplaces undergoing AI transformation • Artificial intelligence: the new frontier for board oversight
On your own schedule	Virtual	Korn Ferry	Webinars	• On-demand webinars feature thought leadership and industry insights on a variety of topics including diversity, equity & inclusion, ESG & sustainability, workforce transformation and talent management
On your own schedule	Virtual	Silicon Valley Directors' Exchange	Webinars	Recordings of past webinar events are available as a free resource. Recent webinar topics include: • Ethical culture under pressure: board oversight in an era of scrutiny • Behind closed doors: the CEO-Board dynamic • Governance on the edge: hot topics & hard questions for 2026 • The 3AM call: is your board ready for the next cyber crisis? • Merger or mirage? What boards need to know now • The tangled web of international trade: current status of tariffs and the global supply chain • Board director liability and trends in D&O • Hitching your wagon to the AI star: a strategic guide for board directors on AI risk & reward
On your own schedule	Virtual	KPMG	KPMG Board Leadership Center Webcast	Recordings of past webcast events are available as a free resource. Recent topics include: • Lessons from the 2026 proxy season • Calibrating the board's engagement strategy • On the 2026 board agenda • Permanent or passing? A board lens on macro disruptions

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
On your own schedule	Podcasts	KPMG	KPMG Board Insights Podcast Series	• Trends and takeaways from the 2025 proxy season • Takeaways from the 2026 proxy season • A discussion with author and forensic accounting expert Kelly Richmond Pope •
On your own schedule	Virtual	Deloitte Dbriefs Webcast	Dbriefs Webcast	• Live and on-demand webcasts that provide insights on timely business issues, including regulatory updates, industry trends, and emerging risks. Webcasts are archived for 180 days after the live broadcast.
On your own schedule	Virtual	Private Directors Association	Private Equity Portfolio Company Governance Course	• Insights on the changing competitive environment for private equity companies • Updates on fresh thinking about private equity company board composition • Overview of fiduciary responsibilities • Introduction to private equity imperatives and operations • Primer on private equity finance • Guide to boardroom behaviors
On your own schedule	Virtual	Private Directors Association	ESOP Governance Essentials Course	• Describe what an ESOP is and outline the various ways this company structure can benefit a company and its employees • Discuss why ESOPs have been adopted by a growing number of companies in the US • Describe ESOP oversight by the Department of Labor and the implications of this for ESOP boards and trustees • Compare the similarities and differences between board oversight of ESOP boards versus public company and private company boards • Demonstrate awareness of the cultural and relationship skills needed to work effectively with internal and external stakeholders • Accurately assess whether or not their soft skills are likely to make them a good match for an ESOP board

GIBSON DUNN

Date(s) Offered	Location	Organization	Program Title and Website	Topics
				• Outline the role of an ESOP trustee and clarify how the trustee role differs from the independent director and executive management roles • Discuss the board's oversight role in the financial management of ESOP-owned companies, including: A review of the company stock valuations, responding to acquisition offers, capital allocation/sustainability issues, and managing stock repurchase obligations • Appreciate the level of financial knowledge necessary for any director to contribute usefully to ESOP board business and be capable of assessing their skills against these criteria • Describe how and why boards of ESOPs retain various independent professional advisors who work with ESOPs • Describe why an independent director might find ESOP board work fulfilling and worthwhile or frustrating and perplexing
On your own schedule	Podcasts	Private Directors Association	ESG Insights Podcast	In this podcast series you will hear leading private company directors explore new options and imperatives with a long-time expert in corporate integrity practices. Past podcasts include: • Governance changes in an interconnected world • ESG and new models for private company governance • ESG and the convergence of politics and business

Resources and trainings for women aspiring to be public company directors are provided by several organizations, such as [50/50 Women on Boards](#) and [DirectWomen](#). Gibson Dunn attorneys serve in leadership roles at these organizations.